

THE OHIO STATE UNIVERSITY
OFFICIAL PROCEEDINGS OF THE
ONE THOUSAND THREE HUNDRED AND FOURTH MEETING
OF THE BOARD OF TRUSTEES

Columbus, Ohio, July 8, 1994

The Board of Trustees met at its regular monthly meeting on Friday, July 8, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio, pursuant to adjournment.

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Minutes of the last meeting were approved.

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July 8, 1994 meeting, Board of Trustees

The Chairman, Mr. Kessler, called the meeting of the Board of Trustees to order on July 8, 1994, at 10:30 a.m. He requested the Secretary to call the roll.

Present: John W. Kessler, Chairman, Milton A. Wolf, Alex Shumate, Theodore S. Celeste, Michael F. Colley, George A. Skestos, James F. Patterson, and Thomas C. Smith.

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Mr. Kessler:

It is my great pleasure to introduce and welcome our new Trustee, James F. Patterson. Jim was appointed to this Board by Governor Voinovich on June 14, 1994, to serve a nine-year term. Jim is from Chesterland, Ohio, where he and his wife, Nancy, own and operate Patterson Fruit Farm. He graduated from Ohio State in 1964 in agriculture and has long been active in civic, agricultural, and alumni affairs. Jim is the past president of the Ohio Farm Bureau Federation Board of Trustees, the Ohio Fruit Growers Association, and the OSU Alumni Advisory Council. We welcome you, Jim, and are glad to have you join us.

I would also like to announce that -- most appropriately -- I am appointing Jim to the Agricultural Affairs Committee of this Board, in addition to his other committee assignments.

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PRESIDENT'S REPORT

President Gee:

Let me add my welcome to Mr. Patterson. I think for those in the audience, I should note that Jim Patterson has longstanding affection and devotion to this institution. This was most recently demonstrated by the fact that he served as chair of our Alumni Advisory Council, a group of distinguished citizens that meet twice a year to involve themselves in the life and fabric of this institution. So very few Trustees have come as well prepared for their position, Jim, as you. You have had a seminar on university activities for which we are delighted. We are only irritated that you didn't bring us some of that great fruit from Geauga County. I assume that we will be well supplied from now on!

I would also like to note several new additions to our university team. Dr. Amy Riemenschneider has been selected as the Chair of Steering and is a distinguished member of our faculty from the College of Social Work. Amy, welcome to you. We know Dr. Harry Allen well from his service last year, but the faculty have reselected Dr. Allen as chair of the Faculty Council. Congratulations, Harry. And we want to welcome State Director of Agriculture Fred Dailey, thank you for coming and joining us today. We are delighted to have you here.

Each month, I have reported to this Board a number of honors earned by our students. As you know, the academic year has ended, but the recognitions of our highly able students continue. Christie Partlo, a senior at Ohio State-Newark, received the 1994 American Psychological Association Undergraduate Student Research Award. She was recognized by this national association for her senior honors research on battered women. An appropriate issue that has been in the news.

For the fourth year in a row, the BF Goodrich Collegiate Inventors Program has honored an inventor from our Department of Materials Science and Engineering. Brian Cockeram, a Ph.D. candidate, received honorable mention for his invention of a protective coating for titanium and titanium alloys -- strong, lightweight metals used

PRESIDENT'S REPORT (contd)

President Gee: (contd)

heavily in the aerospace industry and by power plants. Brian was one of only nine student inventors recognized by BF Goodrich.

The evening before our spring commencement, Ohio State's chapter of Phi Beta Kappa welcomed 98 students to membership in this prestigious liberal arts recognition society. While most honorees were seniors, three juniors were chosen. I want this Board to know that among the juniors elected to Phi Beta Kappa was the president of the Undergraduate Student Government, Rob Edmund -- a very talented and very busy student leader. Rob, congratulations -- I think that is terrific.

Again this year, the university recognized the contributions of our staff by presenting the Distinguished Staff Award to twelve colleagues who represent all job classifications and a wide range of responsibilities -- among them a police officer, a secretary, and a building coordinator. Speaking about one of the recipients -- Phyllis Thompson, coordinator for developmental education at Ohio State-Newark -- a student wrote, "I can [attribute] much of the achievement of my recent graduation to Dr. Phyllis Thompson. . . . Phyllis' door was always open. . . . She helped me overcome the special problems I encountered and kept my self-esteem high. She was my inspiration."

The reason I wanted to read that is that thousands of staff members, like Phyllis and our other honorees, make significant contributions to the success of our students. We often fail to recognize that and to understand the great work that our staff undertakes on behalf of the university.

Also supporting the work of our students and faculty is the generosity of Ohio State's alumni and friends. We had an opportunity to honor a very special alumnus this month at a dinner honoring Max M. Fisher, hosted by Trustee Les Wexner. Mr. Fisher's heartfelt affection for the university and his belief in our future inspired each of us on that occasion.

The generosity of many alumni and friends has enabled us to break ground this month for an addition to Campbell Hall that will provide space for the College of Human Ecology. The addition includes the Schottenstein Wing of the Historic Costume and Textiles Collection. This expanded home for the college will not only allow Human Ecology to maintain the excellent reputation it enjoys, but to expand on it.

Today, we are delighted to announce a leadership gift from William H. Davis, Dorothy Davis, and the William C. Davis Foundation toward the construction of a 3,000-seat baseball stadium on campus. When this Board met last month, Ohio State's baseball team was in the midst of post-season competition. They are to be congratulated for again being Big Ten Champions, ranking eleventh in the final national polls. Thanks to the generosity of the Davis family, and of many friends of the baseball program, we will have a facility that matches the quality of our baseball team. Dottie Davis is a member of the Foundation Board and is a wonderful, devoted friend of this University. It is this kind of generosity and support that provides the margin of excellence for the University in these challenging times.

In the past month, the cycle of academic life renewed itself as we awarded diplomas to more than 5,400 graduates and began the summer orientation program for the entering class of Autumn 1994. From the exuberant graduates and their families who crowded the Stadium for the commencement ceremony, to the loyal and enthusiastic alumni I met in Texas this month, it is evident that Ohio State inspires great affection among its alumni.

PRESIDENT'S REPORT (contd)

President Gee: (contd)

As one parent wrote to me after graduation -- and I love this letter -- "I would like to say that I'm glad that my daughter chose Ohio State for her education. It's been a great experience both educationally and socially." A mother wrote: "I know my daughter received an education she will build on for the rest of her career." That is, of course, after all is said and done, what this university is all about. I thank all of you for your continued devotion to the institution.

Thank you, Mr. Chairman.

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UPDATE ON THE UNIVERSITY RESTRUCTURING

Provost Sisson:

I will be referring to the document that follows the agenda in the materials that you have before you. My colleagues on my right and my left will serve as oral editors of the commentary that I will present.

We promised a couple of years ago to provide you with an update on the restructuring here at Ohio State. Not just academic restructuring, but restructuring in the broader University community. We think it is important to begin our presentation with a reference of "What is restructuring?" We have provided you with our conception of it, "The purposeful redefining of administrative and academic units through consolidation, elimination, and expansion in order to assure a structure appropriate to the University's changing mission, environment, and available resources." We see that there is a distinction between budget reductions and restructuring, in that the former is primarily concerned with reducing costs to balance the books. Restructuring is a conscious choice to reallocate resources in a way that enables us to strengthen ourselves.

Why bother? Why restructure at all? We have provided five items that have been central in guiding our restructuring and that we think are critical. The most important one -- the controlling one perhaps -- is to remain competitive in everything that we do with respect to the higher education marketplace. And to provide people of the State of Ohio with the best learning and banks of knowledge that are internationally available.

It seems to me there are four "R's" here. We have three "R's" when we go to grade school, middle school, and high school. When you get to college there are four "R's" when you start talking about restructuring: 1) it involves review and determination of priorities to achieve the highest quality of performance in product, in scholarship teaching, and service; 2) it involves reallocation of resources to support those priority areas; 3) it involves reengineering of administrative structures to facilitate these ends; and 4) it involves rededication to renewal on the part of the entirety of the University community.

How will we know whether or not we have succeeded? I invite your attention to page 59. We have listed a number of things here that we think are critical. They should not come as a surprise to you because they are part and parcel of the Functional Mission Statement which the Board reviewed some time ago. But, we might elaborate in this way that we are interested in an enhanced national ranking in priority areas in this institution. We are also interested in strong external validation from our students, our graduates, our alumni, and our professional peers.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

What have we done so far? Let's start with context. It is always a challenge to restructure, but it has been particularly challenging for us given the resource base that we commenced with. We started with a low base. This we have outlined for you. We were below our peer institutions in 1990-91, when this process really began. It did not begin just this year. We have had declining financial support during the period of restructuring, but we have done reasonably well in maintaining the commitment to teaching our students as we have indicated here. The fall off in credit hours has certainly not been as great as the fall off in the number of faculty who we used to have, but we don't have now.

Principles for restructuring -- these were outlined in two different ways -- and were also matters for attention by the Board before I arrived. On page 63 is a series of criteria that guided the process and the description of the process itself. We have organized these in six different phases. We are now moving to implement Phase IV.

Since 1990-91, we feel our productivity has improved. We have outlined how we measure that. We are also very pleased that we have been able to improve that productivity, given the comparison with peer institutions that are outlined for you on page 64.

We still have much to do. We have not fully implemented the decisions that were part of Phase IV, but we will certainly attend to this during the coming year. Also during the coming year, we will put greater emphasis upon restructuring academic support units than we have during this past year where the accent has been on the academic units. We will continue -- and I am referring your attention to the issues outlined on page 68 in Phase V: July 1995 and Beyond -- to review efforts initiated by colleges, as well as intercollege initiatives that have been and will continue to be initiated from the Office of the Provost. We are committed to each of the items that we have noted for you there.

Phase VI -- which we are already involved in -- we refer to as redefining the University. There are a number of initiatives that we have already started pursuing, one is molecular life science. We also have several other initiatives that we are going to be giving very serious attention to during the coming year: public policy, technology transfer; the undergraduate experience; and academic computing, which is a continuing commitment. We are also going to be looking for additional resources. We are going to strengthen academic support services in the way that we have noted here. There is a commitment to increasing the diversity of this institution.

I have not been able -- and you are probably quite relieved that I have not taken the time -- to describe these things in detail, but let me refer you to the summary. Restructuring is absolutely necessary to redefine the institution after significant changes in the boundaries of scholarship, the amount of public financial support, and the nature of public expectations. Success will be measured by fulfillment of the goals of the Functional Mission Statement, including improvement in our academic reputation and performance, achievement of our students, and services provided to the people of Ohio.

The current round of restructuring began in 1991 from a spending in the revenue base below that of most of our competitors. Criteria has been a principle process. Criteria have been established and budget reduction targets have largely been met, but at a direct and indirect cost to our students, faculty, staff, and community. Restructuring must continue in the foreseeable future in order to improve the institution academically; to match the promise of our vision and mission statements; and to maintain flexibility to respond to new challenges.

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Provost Sisson: (contd)

You will ask, "When is the restructuring going to be complete at Ohio State?" Never! It is a part of our life; it will never be complete. There is always something new to do. We are always going to be in motion and we are always going to be trying to take a lead in areas where we have a competitive advantage. We are going to be unceasing in our efforts to provide the finest education available in this country to the students of this state. Bill or Ed might want to add something to this.

Mr. Shumate:

There are a couple of references of comparisons to peer institutions, and the peer group that you are referring to is beyond the Big Ten?

Provost Sisson:

It includes institutions beyond the Big Ten.

President Gee:

Basically our peer group -- we have a natural peer group -- are the public institutions in the American Association of Universities category, which are the major public research universities in this country. All of the Big Ten institutions are members, but it also includes institutions in other parts of the country.

Provost Sisson:

Let me call your attention to Attachment B, footnote 1. This indicates institutions outside of the Big Ten, which have been included.

Mr. Shumate:

You made a reference to constantly being in the process of restructuring. If you look at page 64 -- and we talk about the focus of the cost of restructuring -- the two items identified there, what are we doing to deal with those two challenges?

Provost Sisson:

I think that a part of it is a result of the process itself. When one starts restructuring it is an awesome kind of thing to face, but as we succeed and have achievements and things to show, and a realization that the world does not disappear and that the world can get better and does get better, I think that there is a feeling of satisfaction. We have also -- in a more practical way -- had meetings with faculty, staff, and students. The senior leadership of the institution has done this, and to the extent that this is done, I think, helps relieve anxiety. But when there is change, anxiety is not ever completely removed.

Dr. Ed Ray:

Let me just add a couple of specific things that we are doing with regard to the second issue of shifting costs in a shrinking budget environment onto faculty, staff, and students. I think that it is important to bear in mind that while we have had to absorb those cuts, we have been thinking about how we change the alternative futures that we face. One of the ways we are trying to change the futures we face is by thinking more positively, not about how do we live within an existing budget, but how do we change the boundaries. Bill and I have been working specifically this year with the health sciences colleges on defining revenue enhancement possibilities

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Dr. Ray: (contd)

that exist out there. We expect to extend that to the rest of the University and, in fact, do some partnering with other parts of the University to create new potential sources of revenues and to provide positive incentives for them to help us discover what they are and to exploit them to the fullest.

So we do not expect to simply live on whatever our General Fund budget happens to be, but to expand the boundaries of the budget that we have. We also want to remember that we are on the verge of launching a large development campaign. That development campaign is going to play a substantial role in helping us identify additional resources to do the things we believe are important and need to be done without simply expecting faculty, staff, and students to bear the burden for us.

Finally, on the issue of morale and how we can get people feeling more positive about what is going on here, this is an initiative that we discussed in the Educational Affairs Committee and it involves the academic enrichment fund. I do not want to get into all the particulars now, except to say that we have, in principle, changed the way we plan and invest long-term at this University. It involves investing only funds that we have budgeted. That is what the academic enrichment fund is about. But a critical element of that academic enrichment fund and where those resources go is that there is an open competitive round where programs can come up with new and creative ideas for uses of investment funds and expect to get an honest and fair hearing for their ideas. The University community, as a whole, will be told how those funds are being allocated and why. So that every program on this campus has an opportunity to propose some exciting, terrific things for all of us to pursue, and to be part of the investment process. I think that is important for turning peoples' morale around in a positive direction.

Mr. William Shkurti:

Let me begin by adding an addendum to Ed's response to Mr. Shumate's question about morale. You will also notice on page 69, where there is language about strengthening academic support services by investment in customer-oriented services, new technology, and removal of barriers to improve service. This is what is more commonly called, "quality management-type initiatives." We think over the long run these will have a tremendous beneficial impact on the morale of students, faculty, and staff by trying to debureaucratize the institution so that we can overcome some of these barriers.

The other thing that I would like to address -- being in the role of the University's chief financial officer -- are a couple of bottom line issues that I think will illustrate the points that Dick made about our restructuring. He mentioned that enrollment is down and, in fact, head count enrollment at this institution has dropped 9 percent since the Fall of 1990. So the place has downsized, but the weighted FTE's -- which is the measure that the Board of Regents uses to measure workload, which takes into account how many credit hours the students take and at what level courses are being taught -- are down 3 percent. In other words, headcount is down 9 percent, but when you take into account the level of courses being taught and the number of credit hours offered the reduction is a lot less. So the institution has downsized, but the workload on faculty and staff has not decreased as much.

At the same time, the General Fund employment is down. I know the perception is that the University is the mother of all bureaucracies and in many ways it is, but one of the perceptions of bureaucracies are they are impervious to change. In fact, during this same three-year period when the number of students declined, the number of faculty paid out of the General Fund payroll -- which is where most of the

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Mr. Shkurti: (contd)

faculty are paid -- are down 5 percent. We are going to have further reductions when the impact of early retirement works its way through the system over the next 2 years. The number of regular staff is down 9.5 percent. So the decrease in employees in the University, and the employees in faculty is greater than the decrease in weighted credit hours. So that led to the conclusion that Dick mentioned, that the University -- if we measured ourselves the way businesses measure, and we are not Ford and we are not General Motors, but we are using the traditional measures -- is much more productive than we were three years ago, despite budget cuts. Even though we are taking on additional responsibilities, the University is doing its part to improve the efficiency of its operations.

The other thing that I would like to address is the comparison of the peer institutions that Mr. Shumate asked about. If you turn to page 74, which is Attachment B, the actual comparison is listed. I should qualify this by saying that any numbers you put together in higher education are always subject to interpretation and can never be judged to be absolutely conclusive in the legal sense. In fact, you will see that these numbers point so clearly in a direction that they are very strongly suggestive that the University was underfunded to begin with and has some major resource challenges ahead of it. As Dick mentioned, this list is not only the public Big Ten -- we have taken Northwestern out, because we don't think Northwestern is a public school, it's really comparable. But if you take the public Big Ten, plus those five additional institutions listed in footnote 1 -- which are comprehensive, public, research institutions -- you have a pretty good peer to compare with.

If you look at the box under revenue, this is education and general revenues. We have taken out the Hospitals and auxiliaries, such as residence halls and athletics, to give us a better comparison. What it shows is that in Fiscal Year 1991, Ohio State got \$16,906 in education and general revenue per full-time equivalent student. In 1991 that was 80 percent of the average of all the peer institutions. In other words, our revenue per student was 20 percent less than our peer or comparable institutions. By 1993 that had dropped to 77 percent, so we were 23 percent less than our peer institutions.

You can see the effect on expenditures. If you go down to the next line of the chart, it shows that our expenditures were 82 percent of the average in '91 and dropped to 75 percent of the average by '93. The other thing that I would point out is non-instructional expenditures -- which includes a portion of what everybody would define as the traditional bureaucracy -- were very low at Ohio State in 1991. That was 73 percent of the average of the peer institutions, in other words 27 percent below the average for comparable institutions. By Fiscal Year 1993 that had dropped to 66 percent or 34 percent below. So this University has a very lean tail compared to other similar universities, and it has gotten leaner over the last 3 years as we have restructured. What we have to be careful of is that we do not get so lean that we starve essential services, whether it's providing student financial aid or supporting our faculty in the classroom. In related matters, it goes back then to the point Ed made about expanding our horizons in terms of revenue and support from the State and from other sources.

In summary, what I would point out is that the University started out in Fiscal Year 1991 -- which is the last year before the major cuts started -- much leaner than our competitors on average. We are even leaner now, but we need to be careful that we do not get so lean that we are in a long run decline, in terms of our ability to compete. I think that is where the redefining of the University -- that Dick talked about at the end of his conversation -- comes in hand. We have to take the resources we have and make sure that we remain competitive as a vibrant, positive influence on the

UPDATE ON THE UNIVERSITY RESTRUCTURING (contd)

Mr. Shkurti: (contd)

students that are here, the faculty and staff that are here, and the services we provide to the people of Ohio.

Mr. Kessler:

Any questions? Thank you, gentlemen.

(See Appendix I for Restructuring Update, page 55.)

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REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

Mr. Kessler:

I would like to call on Dean Jim Garland to report on the College of Mathematical and Physical Sciences. Dr. Garland --

Dr. James Garland:

(Transparency display.) It is a real pleasure to be here. It is every dean's dream to be able to come and brag about his/her college to the Board of Trustees and I am certainly no exception.

Let me begin by just telling you some of the basic facts about the College, some of our goals and aspirations, and then finish with some of our recent accomplishments.

The College has seven departments: Astronomy, Chemistry, Geodetic Science and Surveying, Geological Sciences, Math, Statistics, and Physics. The three large ones, of course, are Physics, Math, and Chemistry. Six of the seven departments are core disciplines, which have broad instructional responsibilities across the entire University. We don't have any centers which actually report to the College, but we are affiliated with many interdisciplinary centers, and programs, and consortia and I have listed those here. Most of the centers -- in fact all but one of them -- were either founded by or headed by College faculty.

Let me give you our statement of mission. This is what the faculty believe the College is all about and, of course, it deals with teaching, research, and service. First, to provide a quality education and intellectual experience for all students. The emphasis there is on the word "all." At some point, we touch every student who comes to the University and 80 percent of our instruction is for students who have majors outside the College. So we really see this as a major part of our responsibility to the students who are not primarily interested in studying in one of our core disciplines.

With respect to research, we are competing within an international arena. We are probably as research-oriented as any of the colleges at the University. And in terms of service, we provide service to schools, industry, government, and citizens in Ohio, and elsewhere. The elsewhere is an important component for our service mission. We see ourselves providing service to the rest of the nation, and I'd also just mention that many foreign countries send their students to us for an education.

Some basic statistics about the College -- this transparency shows the personnel count, I will just point out a couple of numbers on this. Our smallest department is the Department of Geodetic Science and Surveying, which currently has only seven faculty members; and the largest department is Mathematics, which has 93 faculty, down about 10 from a few years ago. We have close to 1,000 graduate students

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

enrolled in the College, around 200 staff members, and a total faculty size of 246.

In our College restructuring plans, our initial idea was to take Geodetic Science and Surveying and merge it into Geological Sciences. An alternative idea -- which has surfaced since our original thinking on that -- was to transfer this department into the College of Engineering, where they would be merged with Civil Engineering and Engineering Graphics. The center of gravity of that department has shifted more and more toward the engineering disciplines in recent years, so right now we are discussing this kind of transfer with Dean Cruz of the College of Engineering.

In terms of our instructional responsibilities, this transparency shows a summary of our enrollments. In 1988, we taught about 24,500 students Autumn Quarter; that was 60 percent of the total number of undergraduate students at the University. In 1993, our enrollments had dropped to about 21,700, and the University enrollments had dropped proportionately. We are still teaching about 60 percent of the students enrolled at the University in any one quarter. Over the same time period, our graduate population has stayed almost constant. Our total number of credit hours is now running at about 17 percent of the total number of credit hours taught by the University. So we have very large instructional responsibilities.

The nature of the subjects in my College tend to attract some of the brainier students at the University and so we are very proud of our honors program. In fact, we have the largest honors offerings of any college at the University and here is just a list of the various honors courses. One of my own priorities is actually to strengthen our honors program as we recruit higher ability students into the University.

In terms of research, this transparency shows a record of our research funding over the past six years. In 1988, we dipped down to around \$13 million and for '91 - '92 and '92 - '93, we have been up around \$20 million. This slight decline is primarily a result of the early retirement programs in which some of our more research active faculty decided to take early retirement. The data for the most recent year is not in yet, we expect it within a month, but our preliminary indications is that we should be up here somewhere and so we are resuming our upward march. I am very pleased at this growth because over the same period, federal funding of basic research has been static or in some key agencies actually declining somewhat. So this is a record that we are very pleased with.

As long as I am on the subject of research funding, I thought I would mention to you what the research funding in the Department of Astronomy is doing. I know many of you were on the Board when the University decided to withdrawal from the Columbus Project, and there was concern expressed at that time that this could be the death knell for the Astronomy department. I am pleased to be able to say that this has not been the case. In fact, let me just show you the research funding history since 1987 in our Department of Astronomy.

The Columbus Project actually was conceived around 1985 and we withdrew from it right about here on the chart. Since then you can see that the growth in Astronomy has been truly spectacular. The department has about 15 faculty members now, it had about 15 faculty members back in the time of the Columbus Project, but they are not the same 15 faculty members. In fact, there are only three faculty members in the department today who were here in 1985. There is a long story behind this upward growth, but I don't think that I will go into that story this afternoon.

Let me tell you a little bit about faculty research honors in the College. Here is just a few of the research honors won by college faculty. There is a much longer list than

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

this, but I tried to pick some that are by and large national competitions. We have eight Ohio Eminent Scholars in the department. That is 44 percent of the University total. We have 57 percent of the University professors, there are three members of the National Academy of Sciences at Ohio State, all three of them have appointments in my College and one of them is a shared appointment with Biological Sciences. The Distinguished Scholar Awards is an internal University award and we have 26 percent of those. The Alfred P. Sloan Foundation Fellowship is a very prestigious fellowship given to junior faculty members, and we have 13 of those.

The one that I am most proud of is this last column, the National Young Investigators, which used to be called the Presidential Young Investigators. This is a national program administered by the National Science Foundation. It is a fellowship that is made to junior faculty members and it is extremely competitive. Typically universities nominate their most distinguished junior faculty for the award and of those nominated, only about one in ten are actually selected. We have been extremely successful.

In fact, let me just show you on a department by department breakdown how those awards have gone. We have NYI or PYI awardees in four of our departments, an enormous number in Physics. The Physics Department has really made a concerted effort to nominate its young faculty, but this is an impressive record for all of these departments. These are very difficult to get and these are the life blood of our future at the University.

Let me say a little bit now about some of the long-range goals of the College, which were actually approved by the faculty. One goal is to achieve top ten ranking. That job is not as easy as you might think, if you ever thought it was an easy job. Because of the nature of the disciplines in our College, we are not only competing with the major public universities -- the Penn States, Michigans, and Berkeleys of the world -- but we are also competing with the Harvards, Cal Techs, and MITs. The core sciences are high priorities at virtually every prestigious university in the United States. So this is a very tough goal for us to achieve, but we think that we are going to be able to reach it.

We want to increase the visibility and stature of the faculty using quantitative measurements. Each of our departments has its own quantitative measure of faculty performance. It varies from things like per capita funding of research dollars, the number of invited papers and major conferences, and publications in prestigious journals, indicators of this sort. So one of our goals is to increase our performance in this area.

We want to improve the quality, diversity, and efficiency of the learning environment at all levels, not only our graduate programs in quantum field theory, for example, but our basic remedial courses in mathematics. And we also want to increase and facilitate interdisciplinary research.

Let me tell you some of my own personal goals as Dean of the College. Recruiting faculty is my number one priority, it's also the number one priority for my department chairs. In my opinion -- and I know this is an opinion shared by many of you -- the quality of the institution will never be any better than the quality of the faculty that we hire. So hiring these people and also keeping them here is a top priority. A corollary to this, of course, is to maintain high standards in our promotion and tenure procedures so that we only keep on our permanent faculty those persons who are truly outstanding.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

I want to improve the environment for women and minorities in the College. The physical sciences, as some of you know, has historically not been very hospitable to women and minorities. We are all working very hard to try and improve the environment and we have a number of programs underway. The best way to improve the environment, of course, is to bring more women and minorities into the College, both on the faculty and in the students. We have been working very hard to do this, but it is an uphill battle. I have to tell you it is very difficult in these areas.

I want to improve GTA training and service course instruction. A few years ago we were hearing complaints -- in fact, we still hear complaints -- from students who can't understand their foreign TA's or various problems of this sort. So TA training is something that we take seriously and we have made some innovations in this area and we are still working on it.

I want to enhance our honors program as I mentioned before. I want to improve laboratory safety and the quality of space. Some of our laboratory buildings are in very poor shape, some of them are very old and outmoded. We are having a lot of trouble trying to comply with OSHA's standards in some of them. This is a high priority. And I want to increase fundraising and development efforts. This is not something that we have historically paid much attention to in the University, but I think it is very important that we pay attention to it in the future.

My associate deans and I, and the rest of the people in the College office, see that our primary responsibility is to make things happen. What I mean by that is that we do not want to be viewed as a bureaucracy that puts impediments in the way of good ideas. What we would like to do is to encourage good ideas and initiatives from the faculty and then try to be responsive to those, try to make things happen.

I thought I would finish up by giving you an example of one of our achievements from the past year. It has been a good year in terms of research awards and prizes for faculty and things of that sort, but I would like to tell you instead about a recruitment we did for a junior assistant professor. One of the policies that we have in the College is that all finalists for a faculty position, in any department, are interviewed by the dean or by one of our associate deans. We have not been hiring a lot of faculty in recent years because of budget cutbacks. We have been downsizing like everybody else, but we are still hiring new faculty.

Normally what I like to do is review the C.V. of each person and then sit down and have a talk with that person. One day I was running a little bit late, I walked in and was told that I had an appointment in two minutes to speak to a candidate. I didn't really get a chance to look at the C.V. This was a candidate for one of our astronomy openings in theoretical astrophysics. I sat down with this person for maybe 45 minutes and I was immediately captivated by him. He was outgoing, he was personable, and he was working on very arcane mathematical models of the early universe. He was able to put that into an intelligible form. He was excited about what he was doing.

It was clear to me when I talked to him that this would be a person who could really bring to life the subject matter that he was an expert in to his students. What I did not know was whether he was any good. I knew he would be good in the classroom, I could just tell that from his personality, but I did not know how good a scholar he was. So after he left, I took time to read his C.V. and his letters of recommendation. Let me just read a little from one of the letters of recommendations that we got on this candidate. This is from a distinguished full professor who holds an endowed chair in astrophysics at Princeton University and that is the university where this applicant

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Dr. Garland: (contd)

was from. He said, "David was truly remarkable in a graduate class, the most remarkable that we have had in a very long time. Our best students are typically very good, indeed, but also show some frailty in one area or another. David seems to avoid such weaknesses. He was a model student during his whole stay here, consistently doing better than anyone else, even in our most boring or difficult courses.

He was an intellectual and personal leader for the rest of the students and he turned out an absolutely amazing amount of first-rate research in a wide-ranging variety of topics. All the while, he began and finished at least five completely separate projects as a student. Each one of which produced at least one very good published paper and a couple of them several very good papers. An enviable record for an excellent established faculty member and unique in my experience for a student." This person finishes the letter by saying, "He would be a credit to any department, however excellent. He is very, very good, uniquely so, and I recommend him to you as highly as I know how and completely without reservation."

That sentiment was echoed by five other letters of recommendations that we had. So it was clear that we had to get this person. It was an uphill battle, we had to fight for several months. We recruited him and his wife to campus several times. We had to overcome a number of reservations he had about coming to Ohio State. We were doing battle with MIT and the University of Chicago at the time, but in the end we prevailed. It was a cooperative effort -- Provost Sisson was a big help and Dean Harris of the College of Arts was a big help, because we had to find a position for his wife -- that seems to be happening almost all of the time these days.

He was also extremely expensive for us, and not in terms of his salary. Like many of the top people in these academic fields, they are not really that interested in their salary, at least as junior assistant professors. Once he has house payments to make and college tuition to pay, that changes. But initially the salary is not what brings them here. What does bring them here is by and large the quality of colleagues with whom they have to interact, the sense of vitality of the department, and the feeling that the department is able to convey to them the excitement and intellectual vigor.

It was interesting to me when I was reading through his letters, one of his references compared him to some of the other young stars in astrophysics. They said that he is not perhaps quite as technically brilliant as Barbara Ryden, but his strengths go far beyond technical brilliance. Well Barbara Ryden is one of the young stars in theoretical astrophysics and she is on our faculty. We hired her the year before. She is a National Young Investigator. I think she may also be a Sloan Fellow and she was also a major recruiting effort for us.

I mention this example because I want to make the following point. We tend to pat ourselves on the back -- my College and the rest of the University -- over the glitzy major achievements that we make, when someone wins a million dollar research award or when we get a large gift which enables us to build a new building or when someone wins a major prize. Those are all important advances for the University, but I think sometimes it is these small triumphs of hiring outstanding junior faculty -- this doesn't get picked up by the newspaper and we don't issue press releases; nobody may know about it outside the particular discipline and a handful of administrators -- that will really make the University one of the major educational centers of the world. Thank you very much.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Mr. Kessler:

Thank you, Dr. Garland. Are there any questions of Jim?

President Gee:

Jim, just a couple of questions. I was fascinated by the recruitment of the young astrophysicist. Apparently the direction that we are taking in our program has been one that has caught peoples' fancy, in terms of coming here, because we have hired very good junior faculty. Am I right in that regard?

Dr. Garland:

You are talking about astronomy?

President Gee:

Yes, astronomy.

Dr. Garland:

We have three areas in which we are trying to coordinate and advance in astronomy. One of them is in theory and this young man is one of our theorist. Another area is in astronomical instrumentation. Now before I was Dean, I thought what that meant was eye pieces for telescopes, but, in fact, what it really means are banks of computers and sophisticated electronic detectors. The third area is in observational astronomy, basically using the telescopes that the instrumentation facilities develop instruments for. Those are the three areas and they are coordinated together, and we are having a great deal of success in building on those.

President Gee:

So we do have access to some good telescope time now?

Dr. Garland:

We have limited access in the short-term and we are in a holding pattern there. At some point the department feels, and I agree, that we really do need to have access to one of the major telescopes of the world. We are still working on that to become a partner in a limited way.

Mr. Celeste:

I noticed a big decrease in the number of undergraduates in mathematics, is that typical of other places?

Dr. Garland:

I think it just reflects the student enrollment at the University in general. Most of the credit hours taught in mathematics are service credit hours taught to students in other areas, so that as University enrollments decline, the math teaching declines as well. Now we have had growth in chemistry. We have had more students taking chemistry, but chemistry teaches to a large number of students in technical areas and those areas have not been showing the same kind of decline as the University population as a whole.

REPORT ON THE COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES (contd)

Mr. Kessler:

Jim, you mentioned in the beginning one of your mission statements was to be ranked in the top 10 with a difficult peer group. Where do we rank?

Dr. Garland:

It is hard to know. For one thing, you have to go on a department by department basis, but I would say right now we are probably around the top 15 -- some departments are better and some are a little bit worse.

Mr. Kessler:

Are there any other questions for Dr. Garland? Thank you, Jim.

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REPORT ON RESEARCH FOUNDATION

Mr. Celeste:

A copy of the report is in front of you for the May 1994 Grants and Contracts period. Awards for the year are up to about \$139 million or 0.2 percent above the July to May time period last year. A summary of the award totals is given in the first section of the report.

Expenditures from external sources in Tab 2 are ahead of last year by 9.2 percent, for a total of \$143.6 million through May 31, 1994. At Tab 3, four projects are highlighted and at Tab 4, a complete list of new awards received in May is presented.

I would like to mention that I did have the opportunity this past week to visit the ElectroScience Laboratory and would urge everybody to do the same. I might mention, that I was there surrounded by a lot of the brass from the military, who are helpful in supporting our activities and they were going through the same process. Some of the demonstrations I saw were ground penetrating radar, foliage penetration images, helicopter antenna radiation pattern analysis code, intelligent vehicular highway system radar studies, and sea ice remote sensing antenna, among many others. I was not able to see some of the demonstrations, because only the military could see them.

I also had the opportunity this week to meet with some folks who have been working on software development that they believe might have some commercial applications. We have talked about the importance of the opportunities for technology transfer and that is something that we are going to be focusing on as much as possible in the future.

REPORT OF RESEARCH CONTRACTS AND GRANTS

Resolution No. 95-1

Synopsis: The reports on research and other sponsored program contracts and grants and the summary for May 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from governmental, industrial, and other agencies in support of research, instructional activities, and service; and

WHEREAS such monies are received through The Ohio State University Research Foundation:

REPORT OF RESEARCH CONTRACTS AND GRANTS (contd)

NOW THEREFORE

BE IT RESOLVED, That the research agreement between The Ohio State University and The Ohio State University Research Foundation for the contracts and grants reported herein during the month of May 1994 be approved.

Upon motion of Mr. Celeste, seconded by Mr. Shumate, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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HOSPITALS BOARD REPORT

Mr. Skestos:

On June 30 the Strategic Planning Committee continued its discussion on how the Medical Center could remain viable in the changing medical economy by focusing on the elements and issues related to the development of a medical center based integrated finance and delivery system. With such a finance/delivery system, the OSU Medical Center could:

Provide a broad continuum of care through new and expanded services.

Accept risk for providing professional and institutional clinical services, i.e., a single premium per covered life per month for all services provided.

The Committee discussed the components already in place and those components which will be needed, and the actions required to position the Medical Center to create the healthcare financing and delivery system. Estimates of the capitalization requirements were also discussed.

The Executive Committee received reports on: the Hospitals' intent to continue pursuit of its legal case for additional indirect medical education reimbursement from the U.S. Department of Health and Human Services; and the final adjustments to a business plan for a captive malpractice insurance company, which will permit increased control and use of the assets of the existing self-insurance trust fund. This plan will be forwarded to the University Fiscal Affairs Committee for further review and action.

The Committee reviewed the financial and statistical report, noting that while there were fewer admissions than budgeted, the increased intensity of service per patient and strong expense controls resulted in the current financial operations remaining strong.

At this time, I would like to present the following resolution for approval:

UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS

Resolution No. 95-2

Synopsis: Approval of the reappointment of University Hospitals Board members is proposed.

WHEREAS the Board of Trustees on November 30, 1979, approved the establishment of a University Hospitals Board; and

UNIVERSITY HOSPITALS BOARD REAPPOINTMENTS (contd)

WHEREAS the membership of the Hospitals Board was approved on April 4, 1980, and has been subsequently amended; and

WHEREAS the term of four general public members of the Hospitals Board have expired:

NOW THEREFORE

BE IT RESOLVED, That the following individuals be reappointed as general public members of the University Hospitals Board, as follows:

Donald K. Day, effective May 1, 1994 - April 30, 1997

David P. Lauer, effective May 1, 1994 - April 30, 1997

Judy Barker, effective July 1, 1994 - April 30, 1997

William M. Bennett, effective July 1, 1994 - April, 30, 1997

Upon motion of Mr. Skestos, seconded by Amb. Wolf, the Board of Trustees adopted the foregoing resolution by unanimous voice vote.

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EDUCATIONAL AFFAIRS COMMITTEE REPORT

Mr. Skestos:

The Educational Affairs Committee met this morning and we heard from Provost Dick Sisson on two matters: academic enrichment and changes in international affairs. We also heard from Dr. Ed Ray on an update of the Early Retirement Incentive Program and our academic support unit restructuring. I would now like to call upon Provost Sisson to present the resolutions for approval by this Board.

Provost Sisson:

Thank you, Mr. Chairman. The following eight resolutions are part of the materials that you have before you:

ADMINISTRATIVE RESTRUCTURING

Resolution No. 95-3

WHEREAS the University's commitment to restructuring includes ensuring that academic support units provide cost effective operations that take advantage of the efficiencies gained by consolidating complementary activities; and

WHEREAS administrative computing is managed by University Systems, which reports to the Vice President for Business and Administration, and Academic Technology Services, which reports to the Chief Information Officer in the Office of Academic Affairs, are part of the same overall university information system; and

WHEREAS the University Center for International Studies, which reports to the Dean of Social and Behavioral Sciences, has university-wide responsibilities that are comparable to those of other area studies centers, which report to the Senior Vice Provost in the Office of Academic Affairs:

NOW THEREFORE

BE IT RESOLVED, That University Systems will report to the Chief Information Officer, with UNITS (University Network Integrated Telecommunications System) remaining in the Office of Business and Administration, and that the University Center for International Studies will report to the Senior Vice Provost in the Office of Academic Affairs; and

ADMINISTRATIVE RESTRUCTURING (contd)

BE IT FURTHER RESOLVED, That the Secretary of the Board of Trustees be hereby authorized and directed to incorporate the above changes of the Bylaws of the Board of Trustees and the Rules of the University Faculty.

**THE OHIO STATE UNIVERSITY- MANSFIELD
BOARD APPOINTMENTS**

Resolution No. 95-4

Synopsis: Approval of nominees to The Ohio State University-Mansfield Board is proposed.

WHEREAS the Board of Trustees on June 3, 1994, approved the establishment of The Ohio State University-Mansfield Board; and

WHEREAS it has been previously stipulated that "The Mansfield board shall be composed of eleven members appointed by the Ohio State University Board of Trustees in consultation with the president of the university" (one member of the Mansfield board shall be a member of the university board of trustees; nine members shall be private citizens; and one member shall be a student); and

WHEREAS the following named persons have been nominated and selected for appointment to The Ohio State University-Mansfield Board for the term as specified:

Trustee Member

<u>Name</u>	<u>Term of Appointment</u>
James F. Patterson	3 years

Private Citizens

Paige Squires	3 years
Lydia Reid	3 years
Jeffrey Molyet	3 years
Rush Stumbo	2 years
James Meyer	2 years
Evelyn McDonald	2 years
John Roby	1 year
Robert Houk	1 year
Gary Feagin	1 year

Student Member

Larry Douglas Stephens	1 year
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NOW THEREFORE

BE IT RESOLVED, That the foregoing nominees be approved as members of The Ohio State University-Mansfield Board, effective July 1, 1994.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES**

Resolution No. 95-5

Synopsis: Authorization to establish a Board of Trustees at the Lima and Marion Campuses is proposed.

WHEREAS the Educational Affairs Committee of the Board of Trustees has discussed the establishment of a Board of Trustees at The Ohio State University-Lima and The Ohio State University-Marion; and

WHEREAS committee members have directed the Office of Academic Affairs and the Office of Legal Affairs to develop proposed bylaws for such a Board; and

WHEREAS the attached bylaws have been developed in close consultation with the faculty and administration at all four regional campuses:

NOW THEREFORE

BE IT RESOLVED, That The Ohio State University Board of Trustees approve the establishment of Boards of Trustees at the Lima and Marion Campuses as described in the following bylaws:

LIMA - BYLAWS

3335-117-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - LIMA BOARD OF TRUSTEES ("THE LIMA BOARD").
- (1) THE LIMA BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE LIMA BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE LIMA TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE LIMA BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE LIMA BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE LIMA REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.
 - (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
- (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
- (7) MEMBERS OF THE LIMA BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE LIMA BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.
- (8) THE DEAN/DIRECTOR OF THE LIMA REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE LIMA BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE LIMA BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE LIMA BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE LIMA BOARD.

3335-117-02 POWERS AND DUTIES.

- (A) THE LIMA BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE LIMA REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE LIMA BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE LIMA REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;
 - (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE LIMA REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE LIMA TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE LIMA BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE LIMA BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.
 - (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE LIMA BOARD.
 - (2) RECOMMENDATIONS AND REPORTS OF THE LIMA BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
 - (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-117-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE LIMA BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE LIMA BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.
- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE LIMA BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE LIMA BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE LIMA BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-117-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

- (B) MEMBERS OF THE LIMA BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY LIMA BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

3335-117-05 OFFICERS.

- (A) THE LIMA BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.
- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-117-06 COMMITTEES.

- (A) THE LIMA BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.
 - (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HEREINAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.
 - (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE LIMA BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.
 - (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

LIMA - BYLAWS (contd)

THE COMMITTEE SHALL CONSIST OF FOUR LIMA BOARD MEMBERS,
APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

MARION - BYLAWS

3335-119-01 COMPOSITION AND ADMINISTRATION OF THE BOARD.

- (A) THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES HEREBY ESTABLISHES A BODY TO BE KNOWN AS THE OHIO STATE UNIVERSITY - MARION BOARD OF TRUSTEES ("THE MARION BOARD").
- (1) THE MARION BOARD SHALL BE COMPOSED OF ELEVEN MEMBERS APPOINTED BY THE OHIO STATE UNIVERSITY BOARD OF TRUSTEES IN CONSULTATION WITH THE PRESIDENT OF THE UNIVERSITY.
 - (2) ONE MEMBER OF THE MARION BOARD SHALL BE A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES (THE "TRUSTEE MEMBER"). NINE MEMBERS SHALL BE PRIVATE CITIZENS WHO HAVE AN INTEREST IN AND KNOWLEDGE OF HIGHER EDUCATION AND WHO RESIDE WITHIN THE AREA SERVED BY THE INSTITUTION. NO EMPLOYEE OF THE UNIVERSITY AND NO EMPLOYEE OR MEMBER OF THE BOARD OF THE MARION TECHNICAL COLLEGE SHALL BE ELIGIBLE TO SERVE AS A CITIZEN MEMBER. THE SELECTION PROCESS FOR THE MARION BOARD MEMBERS SHALL INCORPORATE THE AFFIRMATIVE ACTION POLICIES OF THE UNIVERSITY.
 - (3) ONE MEMBER OF THE MARION BOARD SHALL BE A STUDENT WHO IS CURRENTLY ENROLLED AT THE MARION REGIONAL CAMPUS. THE STUDENT MEMBER SHALL HAVE NO VOTING POWER ON THE BOARD, SHALL NOT BE CONSIDERED AS A MEMBER OF THE BOARD IN DETERMINING WHETHER A QUORUM IS PRESENT, AND SHALL NOT BE ENTITLED TO ATTEND EXECUTIVE SESSIONS. THE STUDENT MEMBER SHALL SERVE A TERM OF ONE YEAR.
 - (4) INITIAL APPOINTMENTS OF THREE CITIZEN MEMBERS SHALL BE FOR TERMS OF THREE YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF TWO YEARS. THREE CITIZEN MEMBERS SHALL INITIALLY BE APPOINTED FOR TERMS OF ONE YEAR. THEREAFTER, CITIZEN MEMBERS SHALL SERVE THREE-YEAR TERMS. NO CITIZEN MEMBER SHALL SERVE MORE THAN THREE CONSECUTIVE FULL TERMS.
 - (5) THE TRUSTEE MEMBER SHALL SERVE A TERM OF THREE YEARS AND MAY BE REAPPOINTED SO LONG AS HE OR SHE REMAINS A MEMBER OF THE UNIVERSITY BOARD OF TRUSTEES.
 - (6) TERMS OF THE APPOINTED MEMBERS SHALL BEGIN ON JULY 1.
 - (7) MEMBERS OF THE MARION BOARD SHALL SERVE WITHOUT COMPENSATION BUT MAY BE REIMBURSED FOR EXPENSES INCURRED IN THE PERFORMANCE OF THEIR DUTIES. MEMBERS OF THE MARION BOARD SHALL BE PROVIDED IMMUNITIES OR INDEMNIFICATION AGAINST ANY CLAIMS OR LIABILITIES WHICH MAY ARISE FROM THE PERFORMANCE OF THEIR DUTIES TO THE FULL EXTENT PERMITTED BY LAW.

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

- (8) THE DEAN/DIRECTOR OF THE MARION REGIONAL CAMPUS SHALL ASSIST THE CHAIR OF THE MARION BOARD IN ESTABLISHING BOARD AGENDAS AND PRIORITIES AND SHALL PROVIDE SUCH STAFF SERVICES AND OTHER ASSISTANCE AS THE BOARD MAY REQUIRE. THE DEAN/DIRECTOR MAY ATTEND ALL MEETINGS OF THE BOARD.
- (9) THE PROVOST OR THE PROVOST'S DESIGNEE, IN COOPERATION WITH THE DEAN/DIRECTOR, SHALL SERVE AS THE LIAISON BETWEEN THE MARION BOARD AND THE VARIOUS COLLEGES AND DEPARTMENTS OF THE UNIVERSITY, AND MAY ATTEND ALL MEETINGS OF THE BOARD.
- (10) THE CHAIR OF THE FACULTY ASSEMBLY SHALL SERVE AS A RESOURCE PERSON FOR THE MARION BOARD AND, IN ORDER TO SERVE THAT FUNCTION, MAY ATTEND ALL PUBLIC MEETINGS OF THE MARION BOARD.

3335-119-02 POWERS AND DUTIES.

- (A) THE MARION BOARD SHALL ADVISE AND ASSIST THE DEAN/DIRECTOR IN THE ADMINISTRATION OF THE MARION REGIONAL CAMPUS. SUBJECT TO THE AUTHORITY AND PERIODIC REVIEW OF THE UNIVERSITY BOARD OF TRUSTEES, THE MARION BOARD SHALL:
 - (1) DEVELOP SUPPORT FOR THE MARION REGIONAL CAMPUS IN ITS SERVICE AREA;
 - (2) ADVISE THE DEAN/DIRECTOR CONCERNING LOCAL EDUCATIONAL NEEDS, AND PERCEPTIONS OF UNIVERSITY PROGRAMS;
 - (3) SERVE AS AN ADVOCATE FOR THE NEEDS OF THE MARION REGIONAL CAMPUS IN LOCAL AND STATE GOVERNMENT AGENCIES, AND IN THE LEGISLATURE;
 - (4) PARTICIPATE IN THE STRATEGIC PLANNING PROCESS FOR THE REGIONAL CAMPUS;
 - (5) REVIEW AND PROVIDE A RECOMMENDATION WITH RESPECT TO CURRENT FUNDS AND CAPITAL BUDGETS PRIOR TO THEIR SUBMISSION TO THE UNIVERSITY BOARD OF TRUSTEES BY THE PRESIDENT;
 - (6) COORDINATE WITH THE BOARD OF THE MARION TECHNICAL COLLEGE IN ALL AREAS OF COMMON INTEREST.
- (B) THE HIRING, EVALUATION, PROMOTION, TENURE STATUS, DUTIES AND RESPONSIBILITIES, AND COMPENSATION OF FACULTY SHALL BE CONDUCTED IN ACCORDANCE WITH ESTABLISHED UNIVERSITY RULES AND THE MARION BOARD SHALL HAVE NO JURISDICTION WITH RESPECT TO THESE MATTERS.
- (C) TO ENSURE THAT THE UNIVERSITY BOARD OF TRUSTEES MEETS ITS GOVERNANCE OBLIGATIONS UNDER OHIO LAW, THE MARION BOARD WILL BE ACCOUNTABLE, THROUGH THE PRESIDENT, TO THE UNIVERSITY BOARD OF TRUSTEES.
 - (1) THE APPOINTMENT OF THE DEAN/DIRECTOR WILL BE APPROVED BY THE UNIVERSITY BOARD OF TRUSTEES IN ACCORDANCE WITH RULE 3335-3-291 OF

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

THE ADMINISTRATIVE CODE, FOLLOWING CONSULTATION WITH THE MARION BOARD.

- (2) RECOMMENDATIONS AND REPORTS OF THE MARION BOARD THAT REQUIRE THE UNIVERSITY BOARD OF TRUSTEES REVIEW OR ACTION WILL BE COMMUNICATED TO THE UNIVERSITY BOARD OF TRUSTEES THROUGH THE PRESIDENT.
- (3) THE UNIVERSITY BOARD OF TRUSTEES WILL CONTINUE TO HOLD THE PRESIDENT RESPONSIBLE FOR THE CONDUCT OF ACADEMIC PROGRAMS AND FOR ENSURING THAT THE REGIONAL CAMPUS IS OPERATED IN A MANNER CONSISTENT WITH UNIVERSITY POLICY, AS WELL AS STATE AND FEDERAL LAW.

3335-119-03 MEETINGS.

- (A) REGULAR MEETINGS OF THE MARION BOARD SHALL BE HELD EACH MONTH, OR ON SUCH OTHER SCHEDULE AS MAY BE ESTABLISHED BY THE BOARD, AT TIMES WHICH SHALL BE SET AND PUBLICLY ANNOUNCED BY THE CHAIR.
- (B) SPECIAL MEETINGS MAY BE CALLED AT THE DIRECTION OF THE CHAIR, OR SHALL BE CALLED BY THE CHAIR AT THE REQUEST OF THREE MEMBERS OF THE MARION BOARD, PROVIDED THAT NOTICE TO ALL BOARD MEMBERS SHALL BE GIVEN NOT LESS THAN FIVE DAYS PRIOR TO THE MEETING.
- (C) EXCEPT AS OTHERWISE SPECIFIED IN THESE BYLAWS, ALL MEETINGS OF THE MARION BOARD AND ITS COMMITTEES SHALL BE CONDUCTED IN ACCORDANCE WITH THE LATEST REVISION OF "ROBERT'S RULES OF ORDER."
- (D) MEETINGS OF THE MARION BOARD SHALL BE OPEN TO THE PUBLIC, EXCEPT FOR EXECUTIVE SESSIONS CALLED FOR REASONS PERMISSIBLE UNDER OHIO LAW.
- (E) A MAJORITY OF THE CURRENT MEMBERSHIP OF THE MARION BOARD SHALL BE NECESSARY FOR A QUORUM.
- (F) MOTIONS MAY BE PASSED BY A MAJORITY OF THOSE PRESENT.

3335-119-04 VACANCIES AND REMOVAL.

- (A) VACANCIES SHALL BE FILLED BY THE UNIVERSITY BOARD OF TRUSTEES IN THE SAME MANNER AND SUBJECT TO THE SAME QUALIFICATIONS AS APPOINTMENTS FOR FULL TERMS.
- (B) MEMBERS OF THE MARION BOARD SERVE AT THE PLEASURE OF THE UNIVERSITY BOARD OF TRUSTEES.
- (C) ANY MARION BOARD MEMBER WHO HAS THREE UNEXCUSED ABSENCES FOR THREE SUCCESSIVE MEETINGS, OR FIVE UNEXCUSED ABSENCES IN ANY CALENDAR YEAR, SHALL BE AUTOMATICALLY REMOVED.

3335-119-05 OFFICERS.

- (A) THE MARION BOARD SHALL SELECT A CHAIR, A VICE CHAIR, AND SUCH OTHER OFFICERS AS THE BOARD MAY DEEM ADVISABLE. THE CHAIR AND OTHER

**ESTABLISHMENT OF THE OHIO STATE UNIVERSITY-LIMA AND
THE OHIO STATE UNIVERSITY-MARION
BOARDS OF TRUSTEES (contd)**

MARION - BYLAWS (contd)

OFFICERS SHALL BE ELECTED ANNUALLY BY THE BOARD. NO OFFICER MAY SERVE MORE THAN TWO CONSECUTIVE ONE-YEAR TERMS.

- (B) THE CHAIR SHALL PRESIDE AT ALL MEETINGS OF THE BOARD, SHALL APPOINT MEMBERS OF ANY COMMITTEES CREATED BY THE BOARD, SHALL SERVE AS AN EX-OFFICIO MEMBER OF ALL STANDING AND SPECIAL COMMITTEES, SHALL APPROVE THE AGENDA FOR ALL BOARD MEETINGS, AND SHALL MAKE AN ANNUAL REPORT TO THE UNIVERSITY BOARD OF TRUSTEES AND SUCH OTHER REPORTS AS THE UNIVERSITY BOARD OF TRUSTEES MAY REQUIRE.
- (C) THE VICE CHAIR SHALL PERFORM THE DUTIES AND EXERCISE THE POWERS OF THE CHAIR DURING THE ABSENCE OF THE CHAIR OR IN THE EVENT OF THE CHAIR'S INABILITY TO ACT.

3335-119-06 COMMITTEES.

- (A) THE MARION BOARD SHALL ESTABLISH AN EXECUTIVE COMMITTEE, A FINANCE COMMITTEE, A CAMPUS FACILITIES AND PLANNING COMMITTEE, AND SUCH OTHER COMMITTEES AS IT MAY FROM TIME TO TIME DEEM ADVISABLE.

- (1) THE EXECUTIVE COMMITTEE SHALL HAVE THE POWER TO TRANSACT SUCH BUSINESS OF THE BOARD BETWEEN REGULAR MEETINGS OF THE BOARD AS THE BOARD MAY HEREINAFTER AUTHORIZE. ALL ACTIONS OF THE EXECUTIVE COMMITTEE SHALL BE REPORTED TO THE FULL BOARD AT ITS NEXT REGULAR MEETING.

THE EXECUTIVE COMMITTEE OF THE BOARD SHALL CONSIST OF: THE CHAIR, WHO WILL SERVE AS CHAIR OF THE COMMITTEE; THE VICE CHAIR; AND THE CHAIRS OF ALL STANDING COMMITTEES OF THE BOARD. ANY STANDING COMMITTEE CHAIR MAY DESIGNATE A MEMBER OF THAT COMMITTEE WHO IS ALSO A BOARD MEMBER TO REPRESENT THE CHAIR AT ANY MEETING OF THE EXECUTIVE COMMITTEE.

- (2) THE FINANCE COMMITTEE SHALL BE RESPONSIBLE FOR ADVISING THE MARION BOARD ON CAMPUS FINANCIAL MATTERS.

THE FINANCE COMMITTEE SHALL CONSIST OF FOUR BOARD MEMBERS APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

- (3) THE CAMPUS FACILITIES AND PLANNING COMMITTEE SHALL MONITOR THE CONDITION OF THE CAMPUS FACILITIES AND SHALL HAVE THE RESPONSIBILITY FOR LONG-RANGE CAMPUS PLANNING, AND FOR RECOMMENDING ADDITIONS, ALTERATIONS, REPAIR, AND MAINTENANCE.

THE COMMITTEE SHALL CONSIST OF FOUR MARION BOARD MEMBERS, APPOINTED ANNUALLY BY THE CHAIR OF THE BOARD.

NAME CHANGE OF COLLEGE

Resolution No. 95-6

Synopsis: The name change from the College of Agriculture to the College of Food, Agricultural, and Environmental Sciences is proposed.

NAME CHANGE OF COLLEGE (contd)

WHEREAS the College of Agriculture believes that its current name does not adequately reflect the activities of the College and its faculty; and

WHEREAS the College includes curricula in food science, food business management, sustainable resource management, and is the home for the interdisciplinary Environmental Science Program and the School of Natural Resources; and

WHEREAS the College believes the proposed new name will be beneficial in their attempts to recruit students, secure extramural funding, and better describe to the public the nature of their work; and

WHEREAS the proposed new name has been widely discussed with students, faculty, and staff within the College, appropriate alumni groups and other external constituencies of the College and have been approved by a vote of the faculty; and

WHEREAS the recommendation of favorable action on this proposal by the Council on Academic Affairs includes a clear understanding that approval of this proposal does not preclude the use of the terms "food" or "environmental" by other units; and

WHEREAS the proposed name change was approved by the University Senate at its June 4, 1994 meeting:

NOW THEREFORE

BE IT RESOLVED, That the Board of Trustees approve the proposal for the name change from the College of Agriculture to the College of Food, Agricultural, and Environmental Sciences, effective immediately.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY

Resolution No. 95-7

Synopsis: Approval of the following amendments to the Rules of the University Faculty are recommended.

WHEREAS the University Senate pursuant to rule 3335-1-09 of the Administrative Code is authorized to recommend through the President to the Board of Trustees the adoption of amendments to the Rules of the University Faculty as approved by the University Senate; and

WHEREAS the proposed changes to the Rules of the University Faculty were approved by the University Senate on June 4, 1994:

Amended Rules

3335-5-19 Faculty.

As used in these rules the term "faculty" shall include persons appointed by the board of trustees with regular, regular clinical, auxiliary, and emeritus faculty titles on full- or part-time appointments, with or without salary.

- (A) "Regular faculty": persons with the titles of professor, associate professor, assistant professor, and instructor who serve on appointments totaling fifty per cent or more service to the university. REGULAR FACULTY ARE TENURE-TRACK FACULTY.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (B) "Regular clinical faculty": persons with the titles of professor of clinical (division, department or college), associate professor of clinical (division, department or college), assistant professor of clinical (division, department or college), and instructor of clinical (division, department or college), who serve on appointments totaling fifty per cent or more service to the university. Regular clinical faculty appointments are made only in the college of dentistry, the college of nursing, the college of optometry, the departments of veterinary clinical sciences and veterinary preventive medicine in the college of veterinary medicine, the divisions of pharmacy practice and pharmaceutical administration in the college of pharmacy, and the following departments in the college of medicine: anesthesiology, emergency medicine, family medicine, internal medicine, neurology, obstetrics and gynecology, ophthalmology, otolaryngology, pathology, pediatrics, physical medicine AND REHABILITATION, preventive medicine, psychiatry, radiology, and surgery. REGULAR CLINICAL FACULTY ARE NOT ELIGIBLE FOR TENURE.

The number of persons holding regular clinical faculty titles in each division, department or college authorized to make such appointments cannot be greater than forty percent of the combined total of regular and regular clinical faculty in that division, department or college. Individuals appointed to the regular clinical faculty are limited to participating in governance at the division, departmental and college levels, but may not participate in promotion and tenure matters of regular faculty.

- (C) "Auxiliary faculty": persons with adjunct titles, clinical titles, visiting titles, ~~AND LECTURERS~~ LECTURER TITLES; also professors, associate professors, assistant professors, and instructors who serve on appointments totaling less than fifty per cent service to the university. PERSONS WITH REGULAR FACULTY TITLES MAY NOT HOLD AUXILIARY TITLES. PERSONS HOLDING AUXILIARY TITLES ARE NOT ELIGIBLE FOR TENURE, MAY NOT VOTE AT ANY LEVEL OF GOVERNANCE, AND MAY NOT PARTICIPATE IN PROMOTION AND TENURE MATTERS.

(1) THE TITLES OF ADJUNCT PROFESSOR, ADJUNCT ASSOCIATE PROFESSOR, ADJUNCT ASSISTANT PROFESSOR, AND ADJUNCT INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR FACULTY OF EQUIVALENT RANK, WHO PROVIDE SIGNIFICANT, UNCOMPENSATED SERVICE TO THE INSTRUCTIONAL AND/OR RESEARCH PROGRAMS OF THE UNIVERSITY AND WHO NEED A FACULTY TITLE TO PERFORM THAT SERVICE. SIGNIFICANT SERVICE WOULD INCLUDE TEACHING THE EQUIVALENT OF ONE OR MORE COURSES, ADVISING GRADUATE STUDENTS OR SERVING ON GRADUATE COMMITTEES, AND SERVING AS A CO-INVESTIGATOR ON A RESEARCH PROJECT. SUCH INDIVIDUALS MAY BE EITHER NONUNIVERSITY EMPLOYEES OR UNIVERSITY EMPLOYEES COMPENSATED ON A NONINSTRUCTIONAL BUDGET. ADJUNCT APPOINTMENTS ARE MADE FOR THE PERIOD IN WHICH THE UNCOMPENSATED SERVICE IS PROVIDED NOT TO EXCEED ONE YEAR; RENEWAL IS CONTINGENT UPON CONTINUED SIGNIFICANT CONTRIBUTIONS. PROCEDURES FOR THE PROMOTION OF ADJUNCT FACULTY MEMBERS SHALL BE THE SAME AS FOR PROMOTION OF REGULAR FACULTY.

(2) THE TITLES OF CLINICAL PROFESSOR, CLINICAL ASSOCIATE PROFESSOR, CLINICAL ASSISTANT PROFESSOR, AND CLINICAL INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR CLINICAL FACULTY OF EQUIVALENT RANK AND WHO EITHER PROVIDE SIGNIFICANT, UNCOMPENSATED SERVICE FOR WHICH A FACULTY TITLE IS NEEDED OR COMPENSATED SERVICE TO THE CLINICAL INSTRUCTIONAL PROGRAMS IN THE COLLEGES OF THE HEALTH SCIENCES. CLINICAL APPOINTMENTS ARE MADE FOR THE PERIOD IN WHICH THE SERVICE IS PROVIDED NOT TO EXCEED ONE YEAR. RENEWAL OF NO-SALARY APPOINT-

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

MENTS IS CONTINGENT UPON CONTINUED SIGNIFICANT CONTRIBUTIONS.
PROCEDURES FOR THE PROMOTION OF CLINICAL FACULTY MEMBERS SHALL
BE THE SAME AS FOR PROMOTION OF REGULAR CLINICAL FACULTY.

- (3) THE TITLES OF VISITING PROFESSOR, VISITING ASSOCIATE PROFESSOR, VISITING ASSISTANT PROFESSOR, AND VISITING INSTRUCTOR SHALL BE USED TO CONFER FACULTY STATUS ON INDIVIDUALS WHO HAVE CREDENTIALS COMPARABLE TO REGULAR FACULTY OF EQUIVALENT RANK WHO SPEND A LIMITED PERIOD OF TIME ON FORMAL APPOINTMENT AND IN RESIDENCE AT THIS INSTITUTION FOR PURPOSES OF PARTICIPATING IN THE INSTRUCTIONAL AND RESEARCH PROGRAMS OF THE UNIVERSITY. A VISITING APPOINTMENT CANNOT EXCEED THREE CONTINUOUS ACADEMIC YEARS OF SERVICE.
- (4) THE TITLES OF LECTURER AND SENIOR LECTURER SHALL BE USED FOR ALL COMPENSATED INSTRUCTIONAL APPOINTMENTS WHERE OTHER TITLES ARE NOT APPROPRIATE. LECTURERS' RESPONSIBILITIES SHALL BE LIMITED TO FORMAL COURSE INSTRUCTION.
- (D) "Emeritus faculty": persons who have served the university continuously as regular or regular clinical faculty for at least ten consecutive years who, upon retirement, were recommended by the chairperson, the dean and the senior vice president for academic affairs and provost for emeritus status. EMERITUS FACULTY MAY NOT VOTE AT ANY LEVEL OF GOVERNANCE AND MAY NOT PARTICIPATE IN PROMOTION AND TENURE MATTERS BUT MAY HAVE SUCH OTHER PRIVILEGES AS INDIVIDUAL ACADEMIC UNITS OR THE OFFICE OF HUMAN RESOURCES MAY PROVIDE.

3335-5-485 Athletic council.

- (A) Unchanged.
- (B) Duties and responsibilities.
- (1) Develop, subject to the general authority of the president and the board of trustees, policies governing intercollegiate and intramural athletics, as the agent of the senate. The senate may hold these policies in review.
- (a) These policies shall guide the administration of the program of intercollegiate athletics by the director of athletics, but the athletic council shall not serve in an administrative or executive capacity.
- (b) It will consider and establish policy on such matters as the income and expenditures budget, the schedules for seasonal and post-seasonal play in relation to the effect upon the welfare of the athletes, grants and other financial aid to athletes, eligibility of athletes, student grievance procedures and sportsmanship policies related to athletics, awards to athletes, ticket distribution, and public and campus relations of the athletic program.
- (c) Its recommendations and decisions on policy shall be made known to the senate and to the staff of the department of athletics.
- (d) The athletic council shall appoint one of its members to the recreation-intramural sports advisory council. The athletic council shall keep informed of activities, needs, and plans for recreation and intramural sports programs through the director of university recreation and intramural sports.

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Amended Rules (contd)

- (2) Participate with the president in the process of selecting the university's two faculty representatives to the intercollegiate conference of faculty representatives (big ten conference).
- (a) For each faculty representative position, the athletic council shall prepare a list of no fewer than two regular faculty members from which the president shall select a faculty representative. All regular tenured faculty members are eligible for inclusion on these lists.
- (b) The chairperson of the athletic council shall appoint a nominating committee which shall have the responsibility to inform the university community about the position of faculty representative and to invite applications and/or recommendations for nominations. Brief recommendations in writing that state the candidate's qualifications for the position may be submitted to the nominating committee by any member of the university community. Applications and nominations shall be due in accordance with a reasonable schedule established by the nominating committee.
- (c) Final approval of each list of names submitted to the president shall be made by the full membership of the athletic council. The list for each faculty representative position shall be presented to the president during the ~~winter~~ AUTUMN quarter preceding the start of the next term of office in order to allow for a smooth transition between outgoing and incoming faculty representatives. THE NEW FACULTY REPRESENTATIVE WILL BE APPOINTED JANUARY 1 TO TAKE OFFICE JULY 1 OF THE SAME YEAR.
- (d) The terms of the representatives shall be arranged so that the terms shall not begin or expire within the same year. The term of office for a faculty representative is ~~three~~ FOUR years, beginning the first of July following appointment. Reappointment for no more than one additional ~~three~~ FOUR-year term is permissible. If an incumbent faculty representative is eligible to and desires to serve another term, then at least seven months prior to the expiration of the current term, the athletic council shall undertake a review of the incumbent's performance. If the council decides that the incumbent should serve a second term and the president concurs, the faculty representative's term shall be renewed. Otherwise, the council shall move to prepare a list to submit to the president following the procedures of paragraphs (B)(2)(a) to (B)(2)(c) of this rule.
- (e) A faculty representative who is not already a member of the athletic council shall attend meetings of the council. The chairperson of the athletic council, or the chairperson's designee from among the faculty members of the athletic council, shall serve as an ex officio alternate for either faculty representative with full voting privileges at conference meetings.

Balance unchanged.

NOW THEREFORE

BE IT RESOLVED, That the foregoing amendments to the Rules of the University Faculty be adopted as recommended by the University Senate.

Mr. Shumate:

I have a question?

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Mr. Kessler:

Yes, Alex?

Mr. Shumate:

We just received a letter this morning that raised a question as to one of the proposed rule amendments. I just wonder if we could get some background or comments regarding this proposal to amend faculty rule 3335-5-19?

President Gee:

Nancy is here or Dick, if either one of you would like to respond?

Provost Sisson:

Vice Provost Nancy Rudd will respond.

Dr. Nancy Rudd:

As Provost Sisson indicated these rule changes came about as a result of broad-based consultation with deans, department chairs, Senate committees, with the Faculty Council of the Senate, and, of course, ultimately with the Senate. Throughout those conversations the impact of these changes on a few staff members in Social Work was both understood and judged to be appropriate. So that was understood.

I think the various bodies discussing these rules would feel that if a position's responsibilities are those of a faculty member and require faculty rights, then the position should be filled by a faculty member. We do not solve a misallocation of titles by giving staff members faculty titles and faculty rights.

Mr. Kessler:

Thank you, Nancy. Are there any further questions? Alex, do you have any other questions?

Mr. Shumate:

Just so I am clear, Nancy, these specific issues that are raised in this letter were raised throughout the process?

Dr. Rudd:

That is correct. I might add that although I have not taken a tally, I know that the point of view in this letter is not shared by all faculty in the College of Social Work.

Mr. Shumate:

Thank you.

Mr. Kessler:

Any additional questions?

Dr. Amy Riemenschneider:

This was an issue in terms that it had been a controversy within the faculty before

AMENDMENTS TO THE RULES OF THE UNIVERSITY FACULTY (contd)

Dr. Riemenschneider: (contd)

about voting rights and so forth. And the majority of the tenure-track faculty, I think, supported the motion that went through the Senate.

Mr. Kessler:

Thank you.

DEGREES AND CERTIFICATES - SUMMER QUARTER COMMENCEMENT

Resolution No. 95-8

Synopsis: Approval of Degrees and Certificates for Summer Quarter is proposed

WHEREAS pursuant to paragraph (E) of rule 3335-1-06 of the Administrative Code, the Board has authority for the issuance of degrees and certificates; and

WHEREAS the faculties of the colleges and schools shall transmit, in accordance with rule 3335-9-29 of the Administrative Code, for approval by the Board of Trustees the names of persons who have completed degree and certificate requirements:

NOW THEREFORE

BE IT RESOLVED, That the degrees and certificates be conferred on September 1, 1994, to those persons who have completed the requirements for their respective degrees and certificates and are recommended by the colleges and schools, and that the names of those persons awarded degrees and certificates be included in the minutes of this meeting.

PERSONNEL ACTIONS

Resolution No. 95-9

RESOLVED, That the personnel actions as recorded in the Personnel Budget Records of the University since the June 3, 1994 meeting of the Board, including the following Appointment, Reappointment, Appointment/Reappointment of Chairpersons, Leaves of Absence Without Salary, Professional Improvement Leaves--Cancellation, Professional Improvement Leave--Change in Dates, Promotions/Tenure, and Emeritus Titles as detailed in the University Budget be approved.

Appointment

Name:	L. ALAYNE PARSON
Title:	Vice Provost for Program Evaluation and Coordination
Office:	Academic Affairs
Effective:	July 1, 1994
Salary:	\$92,424.00
Present Positions	Associate Dean, College of Mathematical and Physical Sciences, and Professor, Department of Mathematics

Reappointment

Name:	LEROY PERNELL
Title:	Interim Vice Provost
Office:	Minority Affairs
Term:	July 1, 1994 - August 31, 1994

PERSONNEL ACTIONS (contd)

Appointment of Chairpersons

July 1, 1994 through December 31, 1994

Home Economics Education

Ruth E. Dohner*

July 1, 1994 through June 30, 1995

English
Textiles and Clothing

James P. Phelan*
Lucy R. Sibley*

Reappointment of Chairpersons

July 1, 1994 through December 31, 1994

Art

Robert Shay

July 1, 1994 through June 30, 1995

Medical Microbiology and Immunology
Pediatrics

Caroline C. Whitacre*
Antoinette J. Eaton**

July 1, 1994 through June 30, 1997

Medical Biochemistry

Gerald P. Brierley

July 1, 1994 through June 30, 1998

Agricultural Economics and Rural Sociology

Stanley R. Thompson

October 1, 1994 through September 30, 1998

Industrial Design
Slavic and East European Languages
and Literatures

James C. Kaufman
Charles E. Gribble

*Acting

**Interim

Leaves of Absence Without Salary

THOMAS J. GEORGE, Assistant Professor, Department of Finance, effective Autumn Quarter 1994, Winter Quarter, and Spring Quarter 1995, to be a Visiting Assistant Professor of Finance at Northwestern University.

SONYA WILLIAMS-STANTON, Assistant Professor, Department of Finance, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to pursue research interests at the University of Michigan.

Leave of Absence Without Salary--Continuation

DANIEL Z. ROSENBERG, Assistant Professor, School of Health, Physical Education, and Recreation, effective June 1, 1994, through June 30, 1994, for personal reasons.

PERSONNEL ACTIONS (contd)

Professional Improvement Leaves--Cancellation

WEN LANG LI, Professor, Department of Sociology, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

DAVID G. STROUD, Professor, Department of Physics, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995.

Professional Improvement Leaves--Change in Dates

BARBARA BECKER-CANTARINO, Professor, Department of Germanic Languages and Literatures, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

IVAN BOH, Professor, Department of Philosophy, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1995, Winter Quarter and Spring Quarter 1996.

PETER R. DICKSON, Professor, Department of Marketing, change leave from Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Winter Quarter and Spring Quarter 1995.

JOAN M. KRAUSKOPF, Professor, College of Law, change leave from Autumn Semester 1994 and Spring Semester 1995, to Spring Semester 1995.

CARLA G. PESTANA, Assistant Professor, Department of History, effective Autumn Quarter 1994, Winter Quarter and Spring Quarter 1995, to Autumn Quarter 1994.

Promotion and Tenure

COLLEGE OF ENGINEERING

PROMOTION TO PROFESSOR

Kosuke Ishii, Mechanical Engineering - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Jacqueline J. Gargus, Architecture - effective 10/1/94
Hitay Ozbay, Electrical Engineering - effective 10/1/94

COLLEGE OF HUMANITIES

PROMOTION TO PROFESSOR

Luciano F. Farina, French and Italian - effective 10/1/94

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Mineharu Nakayama, East Asian Languages & Literatures, effective 10/1/94
Craig Roberts, Linguistics - effective 10/1/94

COLLEGE OF MATHEMATICAL AND PHYSICAL SCIENCES

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Kurt Novak, Geodetic Science & Surveying - effective 10/1/94

PERSONNEL ACTIONS (contd)

Promotion and Tenure (contd)

COLLEGE OF MEDICINE
CLINICAL FACULTY

PROMOTION TO CLINICAL ASSOCIATE PROFESSOR

Joseph Sudimack, Physical Medicine & Rehabilitation - effective 7/1/94

COLLEGE OF MEDICINE
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Michael G. Johanson, Anesthesiology - effective 7/1/95

Gaylynn Speas, Anesthesiology - effective 7/1/95

COLLEGE OF SOCIAL AND BEHAVIORAL SCIENCES

PROMOTION TO PROFESSOR

Nelson C. Mark, Economics - effective 10/1/94

COLLEGE OF SOCIAL WORK

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

Denise E. Bronson - effective 10/1/94

UNIVERSITY LIBRARIES

PROMOTION TO ASSISTANT PROFESSOR AND TENURE

Bruce A. Leach - effective 7/1/94 & 2/20/95

Marguerite C. Weibel - effective 7/1/94 & 1/1/95

PROMOTION TO ASSISTANT PROFESSOR

Susan M. Kroll - effective 7/1/94

COLLEGE OF VETERINARY MEDICINE

PROMOTION TO ASSOCIATE PROFESSOR WITH TENURE

David A. Wilkie, Veterinary Clinical Sciences - effective 7/1/94

COLLEGE OF VETERINARY MEDICINE
REGULAR CLINICAL FACULTY

REAPPOINTMENT

Barbara L. Oglesbee, Veterinary Clinical Sciences - effective 7/1/95

Terence A. Olive, Veterinary Clinical Sciences - effective 7/1/95

PERSONNEL ACTIONS (contd)

Emeritus Titles

RICHARD F. FIRESTONE, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1994.

DANIEL L. LEUSSING, Department of Chemistry, with the title Professor Emeritus, effective July 1, 1994.

JAMES R. MORITA, Department of East Asian Languages and Literatures, with the title Professor Emeritus, effective July 1, 1994.

MARILYN N. SUYDAM, Department of Educational Theory and Practice, with the title Professor Emeritus, effective July 1, 1994.

FRANK J. ZIDONIS, Department of Educational Theory and Practice, with the title Professor Emeritus, effective July 1, 1994.

DAVID Y. CH'EN, Department of East Asian Languages and Literatures, with the title Associate Professor Emeritus, effective July 1, 1994.

NOLAN J. RINDFLEISCH, College of Social Work, with the title Associate Professor Emeritus, effective July 1, 1994.

RESOLUTION IN MEMORIAM

Resolution No. 95-10

Synopsis: Approval of one Resolution in Memoriam.

RESOLVED, That the Board adopt the following Resolution in Memoriam and that the President be requested to convey a copy to the family of the deceased.

Robert T. Trippy

The Board of Trustees of The Ohio State University expresses its sorrow upon the death on April 14, 1994, of Robert T. Trippy, Associate Professor Emeritus in the College of Dentistry.

Dr. Trippy was born November 9, 1912, in Van Wert, Ohio. He completed his predentistry education at Ohio State after two years of study at Miami University and entered the College of Dentistry from which he graduated with the D.D.S. degree in 1937. Following graduation, he immediately entered the practice of dentistry in Columbus and joined the College of Dentistry's faculty as a part-time demonstrator. He was a part-time clinical faculty member until 1959 when he joined the regular faculty with the rank of assistant professor. He was promoted to associate professor in 1964 and retired September 30, 1974.

He is best known by the over 3,000 dental students who graduated during his tenure as a teacher of dental anatomy, an element of traditional dental education which combines didactics with the drawing and carving of teeth, a course in which he had excelled as a dental student. He became the course director of dental anatomy in 1959. He also directed the College's Dental Assistant Utilization Program for the decade prior to his retirement.

Dr. Trippy was active in his church. He was a member of the International Wood Carvers Association and the Free and Accepted Masons. He was elected as a faculty member of Omicron Kappa Upsilon Dental Honorary Society and was a member of Phi Kappa Tau fraternity.

RESOLUTION IN MEMORIAM (contd)

Robert T. Trippy (contd)

On behalf of the University, the Board of Trustees expresses its sympathy and understanding to his family. It was directed that this resolution be inscribed upon the minutes of the Board of Trustees as an expression of the Board's heartfelt sympathy.

The Educational Affairs Committee recommended the above resolutions and upon motion of Mr. Skestos, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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INVESTMENTS COMMITTEE REPORT

Amb. Wolf:

The monthly Endowment Report is for the period May 20, 1994, through June 17, 1994. The market value of the Endowment Fund on June 17, 1994 was \$496.4 million. This total was approximately \$4.6 million above the May 20, 1994, market value. The market value of the equity portion of the Endowment Fund increased \$3.0 million, while the fixed income portion decreased \$800,000 during this reporting period. Recent appraisals on the West Granville Road properties resulted in an increase of \$2 million on real estate investments during this reporting period. Net new additions to the Endowment Fund for June totalled \$1.8 million.

Since July 1, 1993, the Endowment Fund has increased \$3.2 million, including net new additions of \$12.8 million. The current asset allocation for the Endowment is 60 percent invested in equities, 25 percent in fixed income, 8 percent in real estate, and 7 percent is cash equivalents.

Mr. Nichols updated the Investments Committee on the refinancing proposals for the River Road Hotel Corporation, which has previously been discussed at this Board meeting. He also presented the annual resolution authorizing the Treasurer and/or Vice President of Finance to buy and sell securities, and open and close bank accounts.

We also had a report from Mr. May regarding the Development activities of the University. The report on private support to the University for July-May compared with the same period last year is in the Development section of your notebook.

Gift receipts during May totaled \$4.6 million, which was 15 percent better than May 1993. Some other highlights in the report are as follows: gifts from non-alumni individuals remains strong (up 21 percent); also gifts from private foundations continue to be ahead of last year (up 15 percent); corporate giving is strong despite the 4 percent decrease shown. A large gift-in-kind last year of \$3.2 million somewhat skews the comparison. If this one gift is factored out, corporate giving would be up 14 percent this year. I am pleased to report that gifts to support student financial aid are up 8 percent.

I would like to recommend approval of the following Development Report, including the establishment of seven new named endowment funds totaling \$142,112 in restricted support to the University, and the revision of two named endowed funds. I also recommend the acceptance of \$1,440,817 in gift receipts to endowed funds and \$3,120,003 to current use funds received during the month of May.

REPORT ON UNIVERSITY DEVELOPMENT

Resolution No. 95-11

Synopsis: The report on the receipt of gifts and the summary for May 1994 are presented for Board acceptance.

WHEREAS monies are solicited and received on behalf of the University from alumni, industry, and various individuals in support of research, instructional activities, and service; and

WHEREAS such gifts are received through The Ohio State University Development Fund and The Ohio State University Foundation; and

WHEREAS this report includes the establishment of seven (7) new named endowed funds and amendments to two (2) endowed funds :

NOW THEREFORE

BE IT RESOLVED, That the acceptance of the report from The Ohio State University Development Fund and The Ohio State University Foundation during the month of May 1994 be approved.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT

July - May
1992 - 93 Compared to 1993 - 94

GIFT RECEIPTS BY DONOR TYPE

	Dollars July through May		
	<u>1993 - 94</u>	<u>1992 - 93</u>	<u>% Change</u>
Individuals:			
Alumni (Current Giving)	\$15,063,524	\$11,228,596	(25)
Alumni (From Bequests)	<u>3,570,306</u>	<u>1,782,515</u>	(50)
Alumni Total	\$18,633,830	\$13,011,111	(30)
Non-Alumni (Current Giving)	\$6,710,939	\$8,416,997	25
Non-Alumni (From Bequests)	<u>3,096,254</u>	<u>3,405,867</u>	10
Non-Alumni Total	\$9,807,193	\$11,822,864	21
Individual Total	\$28,441,023	\$24,833,975	(13) ^A
Corporations/Corp/Foundations	\$19,488,397	\$18,648,061	(4) ^B
Private Foundations	\$5,478,385	\$6,323,442	15 ^C
Associations & Other Organizations	<u>\$3,956,350</u>	<u>\$2,792,200</u>	(29) ^D
TOTAL	\$57,364,155	\$52,597,678	(8)

A Non -Alumni individual giving is up 21% largely due to an increase in gifts of \$10,000 or more (112 gifts for \$6.8 million last year; 111 gifts for \$8.4 million this year). Alumni giving is down 30%. The five largest gifts from alumni thus far this year total \$3.5 million. For the same period of time last year, the five largest alumni gifts totaled \$8.2 million.

B Corporate giving is down 4%. This is largely due to the \$3.2 mainframe computer given by IBM last year in January. No corporate gift of this magnitude has been received this year. However, if the \$3.2 million computer is factored out, corporate giving is up 14%.

C Gifts of \$10,000 or more from private foundations are more than \$700,000 ahead of the same time last year.

D Last year during July-May, 93 associations or other organizations gave \$10,000 or more (\$2,829,940). This year during the same period only 65 organizations gave at this level for a total of \$1,865,052.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

TOTAL UNIVERSITY PRIVATE SUPPORT (contd)

July - May
1992 - 93 Compared to 1993 - 94 (contd)

GIFT RECEIPTS BY PURPOSE

	Dollars July through May		
	<u>1992 - 93</u>	<u>1993 - 94</u>	<u>% Change</u>
Gift Additions to Endowment:	\$20,809,448	\$17,352,045	(17)
Gifts to Current Use Funds:			
Buildings/Equipment	\$5,939,498	\$9,341,384	57
Program Support	\$20,951,881	\$15,897,016	(24)
Student Financial Aid	\$2,805,140	\$3,015,587	8
Annual Funds-Colleges/Departments	\$5,778,973	\$6,014,495	4
Annual Funds-University	<u>\$1,079,215</u>	<u>\$ 977,151</u>	(9)
Total	\$57,364,155	\$52,597,678	(8)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND

Establishment of Named Endowed Funds

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
Department of Psychology Endowment Fund (Chairperson Discretionary Funds - Department of Psychology)	\$35,000.00		\$35,000.00
Bob Gano Memorial Fund (Scholarships - ATI)		\$21,487.50	\$21,487.50
Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund (Scholarships - College of Dentistry)	\$20,254.00		\$20,254.00
The Thomas E. Cavendish Scholarship Fund (Scholarships - College of Law)		\$20,000.00	\$20,000.00
Medina County 4-H Endowment Fund (Scholarships and Program Support of Medina County 4-H Club)		\$15,190.00	\$15,190.00
The Mary Ann Miner Memorial Fund (Research, Education & Program Support - Division of Neurosurgery)		\$15,180.00	\$15,180.00

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

	<u>Previous Gifts</u>	<u>Current Gifts</u>	<u>Total Gifts</u>
The Franklin County 4-H Endowment Fund (Support of the Franklin County 4-H Program)		\$15,000.00	\$15,000.00

Change in Description of Named Endowed Funds

Broward County, Florida Alumni Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund

Establishment of Named Endowed Funds

Department of Psychology Endowment Fund

The Department of Psychology Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from alumni and friends of the Department of Psychology.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used at the discretion of the Department of Psychology by its chairperson.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$35,000.00

Bob Gano Memorial Fund

The Bob Gano Memorial Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Mary Gano of New Philadelphia, Ohio, (B.S.Agr., Dairy '89) and other family members and friends.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to provide a scholarship to students whose major field of study is Dairy Cattle Production and Management at the Agricultural Technical Institute. When the fund is sufficient to provide additional scholarships, students in the Crops Management Technology at the Agricultural Technical Institute will also be eligible. First preference will be given to second-year students and Tuscarawas County residents; prior academic performance and a strong commitment to the dairy industry will be considered. Recipients will be selected by the financial aid coordinator in consultation with the dairy technology coordinator and the University Committee on Student Financial Aid.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

Bob Gano Memorial Fund (contd)

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor.

\$21,487.50

Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund

The Dr. Arden K. Hegtvedt Student Research Endowed Scholarship Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from the Dr. Arden K. Hegtvedt Student Research Scholarship Fund and from family, alumni, and friends in memory of Dr. Hegtvedt.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income is to be used to provide scholarship funds to a student(s) in the summer following completion of his or her first or second year of dental school. The intent of this fund is to serve as a memorial to Dr. Hegtvedt and to promote an interest in research among the students in the College of Dentistry. Selection of the scholarship recipient will be determined by consultation between the Chair and full-time faculty members of the Section of Oral and Maxillofacial Surgery and the Dean of the College of Dentistry.

It is the desire of the donor(s) that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate college dean, department chairperson, or program administrative officer in order to carry out the desire of the donor(s).

\$20,254.00

The Thomas E. Cavendish Scholarship Fund

The Thomas E. Cavendish Scholarship Fund of THE PORTER, WRIGHT, MORRIS & ARTHUR ENDOWMENT was established July 8, 1994, by the Board of Trustees of The Ohio State University, with founding gifts to The Ohio State University Development Fund from the law firm of Porter, Wright, Morris & Arthur, and The Hubert A. and Gladys C. Estabrook Charitable Trust, and friends and colleagues of Thomas E. Cavendish.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as the occasion dictates.

The annual income shall be used to provide financial assistance to one or more outstanding students who are enrolled in the College of Law. Recipients should demonstrate an interest in participating in activities other than pure academic pursuit. Awards, and the determination of the size thereof, shall be made by the Dean of the College of Law in consultation with the University Committee on Student Financial Aid and a committee of not more than five, nor less than three, Partners of the firm of Porter, Wright, Morris & Arthur; but the concurrence of such committee shall not be required as to the identity of any specific award recipient.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Thomas E. Cavendish Scholarship Fund (contd)

It is the desire of the donors that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be designated by the Board of Trustees in consultation with the appropriate administrative official who is then directly responsible for legal education in order to carry out the desire of the donors.

\$20,000.00

Medina County 4-H Endowment Fund

The Medina County 4-H Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Medina County Extension 4-H Committee and other friends of the Medina County 4-H Program.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University, with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Medina County 4-H Program. This support may include, but is not limited to, the funding of scholarships and awards for 4-H members, volunteer leaders and friends of 4-H; sponsoring seminars and programs; and purchasing material or services that will supplement 4-H programming or increase visibility and public support for 4-H in Medina County. All expenditures from this fund shall be approved by the Medina County Extension 4-H Committee and the professional in charge of the Medina County 4-H Program, pursuant to the guidelines as adopted and amended from time to time by the Medina County 4-H Endowment Fund Committee.

Should the need for this fund cease to exist, or so diminish as to provide unused income, then the income may be used for any purpose whatsoever, as determined by The Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of The University who is the Director for Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,190.00

The Mary Ann Miner Memorial Fund

The Mary Ann Miner Memorial Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from family and friends in memory of Mary Ann Miner, Columbus, Ohio.

All gifts are to be invested in the University's Permanent Endowment Fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The income shall be used to support research, education and/or patient care programs in the Division of Neurosurgery within the Department of Surgery as recommended by the Director of the Division of Neurosurgery and the Dean of the College of Medicine.

It is the desire of the donor that this fund should benefit the University in perpetuity. If the need for this fund should cease to exist or so diminish as to provide unused income, then another use shall be

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Establishment of Named Endowed Funds (contd)

The Mary Ann Miner Memorial Fund (contd)

designated by the Board of Trustees in consultation with the Director of the Division of Neurosurgery, the Dean of the College of Medicine, or program administrative officer in order to carry out the desire of the donors.

\$15,180.00

The Franklin County 4-H Endowment Fund

The Franklin County 4-H Endowment Fund was established July 8, 1994, by the Board of Trustees of The Ohio State University, with gifts to The Ohio State University Development Fund from the Franklin County Friends of 4-H and other friends of the Franklin County 4-H Program.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

The annual income shall be used to support the Franklin County 4-H Program. This support may include, but is not limited to, expanding the incentive program for youth and adults, educational program development, adult volunteer education enhancement, increasing public awareness, expanding social/cultural/economic outreach, strengthening older youth education, and increasing private funding support for 4-H in Franklin County. All expenditures from this fund shall be approved by the County 4-H Advisory Committee and the professional in charge of the Franklin County 4-H Program.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preferences being given to the recommendations from the appropriate administrative official of the University who is the Director for the Ohio State University Extension, in consultation with a committee representing the local 4-H donors.

\$15,000.00

Change in Description of Named Endowed Funds

The W. Keith Davis Memorial Scholarship Fund

The W. Keith Davis Memorial Scholarship Fund was established March 1, 1985, by the Board of Trustees of The Ohio State University with gifts to The Ohio State University Development Fund from Gerald A. and Betty L. Davis, Marion, Ohio. The description was revised July 8, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as occasion dictates.

Eighty percent of the annual income is to be used to provide scholarship assistance to qualified students of sophomore standing or higher who are enrolled at The Ohio State University, Marion Campus. The remaining twenty percent of annual income is to be returned to principal each year. The selection of the scholarship recipient(s) will be made by the University Committee on Student Financial Aid upon consultation with the Dean and Director of The Ohio State University at Marion.

REPORT ON UNIVERSITY DEVELOPMENT (contd)

THE OHIO STATE UNIVERSITY DEVELOPMENT FUND (contd)

Change in Description of Named Endowed Funds (contd)

The W. Keith Davis Memorial Scholarship Fund (contd)

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to recommendations from the person or committee then responsible for student scholarship awards.

Broward County, Florida Alumni Scholarship Fund

The Broward County, Florida Alumni Scholarship Fund was established March 2, 1984, by the Board of Trustees of The Ohio State University with gifts from alumni and friends of Broward County to The Ohio State University Development Fund. The description was revised July 8, 1994.

All gifts are to be invested in the University's permanent endowment fund, under the rules and regulations adopted by the Board of Trustees of The Ohio State University with the right to invest and reinvest as the occasion dictates.

The annual income is to be used to provide one or more scholarships for undergraduate students from Southeast Florida, enrolled in The Ohio State University. The selection of the recipient(s) is to be made by the University Committee on Student Financial Aid upon recommendation of a selection committee from the Broward County, Florida Alumni Club. If there is no eligible candidate(s) for the scholarship, then the earnings are to be accumulated and awarded as appropriate at a future date.

Should the need for this fund cease to exist or so diminish as to provide unused income, then the income may be used for any purpose whatsoever as determined by the Board of Trustees, with preference being given to the recommendations from the appropriate administrative official of the University who is then responsible for scholarships and student financial aid.

AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS AND TO DESIGNATE DEPOSITORIES

Resolution No. 95-12

Synopsis: Reaffirmation of the Board of Trustees Resolution No 94-8 (July 9, 1993), which authorized designated officials to buy, sell, assign and transfer securities, to deposit or withdraw funds from bank accounts held in the name of The Ohio State University, and to designate depositories is proposed.

WHEREAS designated officials of the university buy, sell, assign and transfer stocks, bonds and other financial instruments owned by The Ohio State University; and

WHEREAS various financial institutions are designated as depositories of The Ohio State University; and

WHEREAS accounts at various financial institutions are opened and maintained in the name of The Ohio State University:

NOW THEREFORE

AUTHORIZATION FOR DESIGNATED OFFICIALS TO BUY, SELL, ASSIGN AND TRANSFER SECURITIES, TO DEPOSIT OR WITHDRAW FUNDS FROM BANK ACCOUNTS AND TO DESIGNATE DEPOSITORIES (contd)

BE IT RESOLVED, That the Vice President for Finance and/or the Treasurer be authorized and empowered to buy, sell, assign and transfer any and all stocks, bonds, evidences of interest and/or indebtedness, rights and options to acquire or to sell the same, and all other securities corporate or otherwise, standing in the name of or belonging to The Ohio State University in any capacity; and

BE IT FURTHER RESOLVED, That the Vice President of Finance and/or the Treasurer be authorized and empowered to designate various financial institutions as depositories for The Ohio State University and to open and maintain accounts at various financial institutions in the name of The Ohio State University; to sign Agreements for credit and non-credit bank services; and

BE IT FURTHER RESOLVED, That the Vice President of Finance and/or the Treasurer be authorized, on behalf of The Ohio State University and in its name, to sign checks, drafts, notes, bills of exchange, letters of credit, acceptances or other orders for the payment of money from said accounts; to endorse in writing or by stamp checks, notes, bills, certificates of deposit or other instruments owned or held by this University for deposit in said accounts or for collection or discount by said banks; to accept drafts, acceptances, and other instruments payable to said banks; to waive, demand, protest, file notice of protest, or dishonor any check, note, bill, draft or other instrument made, drawn or endorsed by the University.

The Investments Committee recommended the above resolutions and upon motion of Amb. Wolf, seconded by Mr. Colley, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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AGRICULTURAL AFFAIRS COMMITTEE REPORT

Mr. Celeste:

The Agricultural Affairs Committee met this morning and the main topic of discussion was a project called "Project Reinvent" through the College of Agriculture. Ohio State University is one of twelve universities receiving grants from the W. K. Kellogg Foundation to conduct a futuring process to determine what a modern land-grant college of agriculture should be. Kellogg's primary focus for this initiative is on colleges of agriculture. The initiative will also encourage university-wide transformation, with the College of Agriculture being the entry point and primary focus.

The desired end result is to transform the overall approach to preparing food systems professionals. A broad cross-section of food systems professionals in Ohio will serve as external partners to help redesign at least this portion of this land-grant institution, as well as offer suggestions for the total University. Seven other colleges at Ohio State are also cooperating and Regional Campuses will be involved as well.

The initial grant of \$133,000 has been awarded for an 18-month visioning activity. Once the vision is developed, the project will develop an implementation plan. Those projects producing sufficiently innovative visions for the future will be eligible for long-term implementation funding, which could be very substantial and we look forward to this process.

We also set a date for the next Committee meeting, Mr. Chairman, which will be after the President's luncheon at the Farm Science Review, on Tuesday, September 20.

AGRICULTURAL AFFAIRS COMMITTEE (contd)

Mr. Kessler:

Thank you, Mr. Celeste. Mr. Dailey, do you want to comment on anything?

Mr. Fred Dailey:

I just want to say that I think the project provides an opportunity for the College of Agriculture to take an introspective look at itself and make sure it is meeting the needs of the customers. I think it is a good opportunity and I hope that we will be able to further implement the planning process that we will be going through.

President Gee:

The other thing that is nice about this is that it is very consistent with the process that we are going through in the University itself and to have Kellogg come in and ask us to do something that we are already doing was in a way a homerun ball for us. Hopefully, we can fold those two activities in together. But then to have Kellogg finance it hopefully at a substantial level -- and we are talking about big bucks, millions of dollars -- would be a tremendous opportunity for Ohio State. So we are working very vigorously on this process.

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FISCAL AFFAIRS COMMITTEE REPORT

Mr. Shumate:

The Fiscal Affairs Committee met this morning and reviewed five agenda items, which we would like to recommend for Board approval:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION**

Resolution No. 95-13

Synopsis: Authorization to request construction bids for the listed project and to accept the report of award of contracts and the establishment of contingency funds for the projects indicated is proposed.

WHEREAS University Hospitals desires to proceed with phase one of a two-phase program to renovate diagnostic support service areas to expand the Radiology Film File Room; and

WHEREAS the first phase of the project will accommodate new moveable filing systems, office, and mailing functions, and consolidate diagnostic file reading functions; and

WHEREAS the total estimated project cost for this first phase is \$1,150,479, and the total estimated construction cost for this phase is \$750,000, with funding provided from University Hospitals; and

WHEREAS resolutions adopted by the Board of Trustees on May 4, 1989 and March 1, 1991 authorized the President and/or Vice President for Business and Administration to request construction bids in accordance with established State of Ohio and University procedures, and if satisfactory bids were received to recommend the award of contracts for the Library Book Depository and Campbell Hall Addition projects:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

Library Book Depository

This project will construct a high density storage facility in the University Services Center on Kenny Road to house low activity books combining filing, retrieval and delivery services which will allow for economical storage for University Libraries. The total project cost is \$3,716,000; funding is provided from Senate Bill 351 (\$3,317,000) and University funds (\$400,000). The estimated completion date is June, 1995. The contracts awarded are as follows:

General Contract:	Weithman Brothers, Inc, Galion, Ohio
Amount:	\$1,823,300 * +
Estimate:	\$1,710,755 * +
Plumbing Contract:	Lincoln T. Mandeville/J. A. Croson (AJV), Columbus, Ohio
Amount:	\$168,989 +
Estimate:	\$ 99,795 +
HVAC Contract:	Farber Corporation, Columbus, Ohio
Amount:	\$518,000
Estimate:	\$644,250
Electric Contract:	Romanoff Electric Corp., Columbus, Ohio
Amount:	\$338,300
Estimate:	\$419,200
Total All Contracts:	\$2,848,589 *
Moveable Equipment:	\$200,000
Contingency Allowance:	\$212,118 (7.5% of construction cost)
Total Project Cost:	\$3,716,000

* Recommended alternates included in these totals.

+ The General and Plumbing Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

Campbell Hall Addition

This project will provide an addition of approximately 8,000 square feet to the northwest wing to house the historic costume and textiles collections, labs, and classrooms, and provide a 9,500 square feet addition enclosed in the courtyard to create a two-story atrium for a student center, meeting area, and faculty and staff offices. The total project cost is \$3,430,892; funding is provided from House Bill 904 (\$1,665,000) and gifts (\$1,765,892). The estimated completion date is July 1995. The contracts awarded are as follows:

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

Campbell Hall Addition (contd)

General Contract:	Paul Vlack Company, Inc., Canal Winchester, Ohio
Amount:	\$1,969,760 *
Estimate:	\$2,025,486 *
Plumbing Contract:	Lincoln T. Mandeville/J. A. Croson (AJV), Columbus, Ohio
Amount:	\$215,650 * +
Estimate:	\$160,150 *
HVAC Contract:	Mariah, Inc., Columbus, Ohio
Amount:	\$353,602 * +
Estimate:	\$351,505 *
Electric Contract:	Buckeye Electric Co., Dayton, Ohio
Amount:	\$282,700 *
Estimate:	\$410,317 *
Asbestos Abatement Contract:	Central Insulation, Cincinnati, Ohio
Amount:	\$12,831
Estimate:	\$29,100
Total All Contracts:	\$2,834,543 *
Contingency Allowance:	\$201,265 (7.1% of construction cost)
Total Project Cost:	\$3,430,892

* Recommended alternates included in these totals.

+ The Plumbing and HVAC Contracts are in excess of the filed estimate of cost; however the total price of all contracts is within 10% of the total estimate of cost and is recommended for award as provided by Section 153.12 of the Revised Code.

NOW THEREFORE

BE IT RESOLVED, That the President and/or Vice President for Business and Administration be authorized to request construction bids on this project in accordance with established University procedures, and if satisfactory bids are received, to award contracts, with all actions to be reported to this Board at the appropriate time; and

**REQUEST FOR CONSTRUCTION BIDS FOR: DOAN/RHODES HALL
RADIOLOGY DEPARTMENT RENOVATION - SECOND FLOOR - PHASE I AND
REPORT OF AWARD OF CONTRACTS AND ESTABLISHMENT
OF CONTINGENCY FUNDS FOR: LIBRARY BOOK DEPOSITORY AND
CAMPBELL HALL ADDITION (contd)**

BE IT FURTHER RESOLVED, That pursuant to the actions previously authorized by this Board, the report of award of contracts and establishment of contingency funds for the projects listed is hereby accepted.

(See Appendix II for maps, page 75.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-15

**1929 KENNY ROAD
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at 1929 Kenny Road in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University currently leases from Kinnear Road Associates the improved real property located at 1929 Kenny Road in Columbus, Ohio, with the lease containing an option to purchase the property; and

WHEREAS this property has an average appraised value of \$4,150,000.00, and the purchase price, specified in the lease, will be approximately \$4,260,400 at the anticipated time of closing, and purchase of this property will save the University approximately \$880,000.00 over the remaining term of the lease; and

WHEREAS this property is located in the West Campus Research Park area and is needed to provide facilities for Research Park tenants, including sponsored research activities, and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from Research Park funds to be repaid through the operation and lease of space in the building;

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1929 Kenny Road at the price provided for in the University's lease, anticipated to be approximately \$4,261,000.00 at the time of closing, subject to the escalator clause provided in the lease, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix III for background information and map, page 79.)

PURCHASE OF REAL PROPERTY

Resolution No. 95-16

**1606-1608 NEIL AVENUE
COLUMBUS, OHIO**

Synopsis: Authorization to purchase improved real property at Neil Avenue in Columbus, Ohio, is proposed.

WHEREAS The Ohio State University has been presented with an opportunity to purchase the improved real property located at 1606-1608 Neil Avenue in Columbus, Ohio; and

WHEREAS this property has an appraised value of \$105,000.00, and the owner, Mr. Fred Maloof, has offered to sell the property to the University at a price of \$105,000.00; and

WHEREAS this property is located within the South Campus acquisition boundary of the University's Master Plan and the appropriate University offices have determined that the purchase of this property is in the best interest of the University; and

WHEREAS funds for the purchase will be provided from general University funds in the University properties account:

NOW THEREFORE

BE IT RESOLVED, That the President and/or the Vice President for Business and Administration be authorized to purchase, in the name of the State of Ohio for the use of The Ohio State University, the improved real property located at 1606-1608 Neil Avenue at a price not to exceed \$105,000.00, upon such terms and conditions as are deemed to be in the best interest of the University, subject to the University receiving the necessary approvals from the Ohio Board of Regents and the State Controlling Board.

(See Appendix IV for background information and map, page 83.)

REVISED LATE FEES

Resolution No. 95-14

WHEREAS the Schedule of Student Fees submitted at the June 3, 1994 meeting contained an increase in late fees; and

WHEREAS this would require students to pay higher late fees than intended:

NOW THEREFORE

BE IT RESOLVED, That late fees be increased for all students, beginning Autumn Quarter 1994, as recommended in the accompanying table; and

BE IT FURTHER RESOLVED, That the Secretary be instructed to incorporate all supporting documents into the minutes of this meeting, and to file these materials with the official records of the University; and

BE IT FURTHER RESOLVED, That these revised late fees be incorporated into the Schedule of Student Fees.

(See Appendix V for background information, page 87.)

HOSPITALS PURCHASING AUTHORITY

Resolution No. 95-17

Synopsis: A revision in the University's Purchasing Policy to provide purchasing authority for the Hospitals of the University is proposed.

WHEREAS to eliminate duplication of services and improve efficiencies in the purchase of goods and services for the Hospitals of the University and their related facilities, the University has determined that it would be appropriate to provide purchasing authority for the Hospitals; and

WHEREAS this action is justified by the volume of purchasing activity undertaken by and for the Hospitals and will permit greater use of the Hospitals' inventory management system for better cash management and inventory control; and

WHEREAS in all respects the exercise of this purchasing authority by the Hospitals will be subject to the Purchasing Policy adopted by this Board on February 7, 1992, and shall encompass compliance with requirements governing the granting of waivers of competitive bidding, minority business development and minority set-aside participation, and other elements of the Policy; and

WHEREAS the appropriate University offices recommend this action to provide for Hospitals purchasing authority:

NOW THEREFORE

BE IT RESOLVED, That the Purchasing Policy of The Ohio State University is amended as follows:

1. The Associate Vice President for Health Services and Executive Director of University Hospitals shall have the responsibility and requisite authority for the purchase of equipment, materials, supplies, and services for the Hospitals of the University and their related facilities, in accordance with the University Purchasing Policy.
2. The exercise of this authority by the Associate Vice President for Health Services and Executive Director of University Hospitals shall be subject to the oversight authority of the Vice President of Business and Administration, who annually shall review the application of this delegation of authority.
3. The exercise of this authority by the Associate Vice President for Health Services and Executive Director of University Hospitals also shall be subject to the provisions of the Purchasing Policy, and any reporting required with respect to waivers of competitive bidding requirements, the minority business development and minority set-aside programs, and any other requirements of the Purchasing Policy shall be made through the Vice President for Business and Administration.

BE IT FURTHER RESOLVED, That pursuant to a memorandum of understanding, the Vice President for Business and Administration and the Associate Vice President for Health Services and Executive Director of University Hospitals shall be responsible, in consultation with the Vice President for Legal Affairs and General Counsel, for implementing these changes, including provisions to ensure that there is no increase in the total University cost for goods and services, to be effective no later than October 1, 1994.

The Fiscal Affairs Committee recommended the above resolutions and upon motion of Mr. Shumate, seconded by Mr. Celeste, the Board of Trustees adopted the foregoing resolutions by unanimous roll call vote.

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July 8, 1994 meeting, Board of Trustees

Mr. Kessler:

If there is no further business, the meeting is adjourned. Again, Mr. Patterson and Mr. Dailey, we welcome you both to our meeting.

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Thereupon the Board adjourned to meet Wednesday, August 31, 1994, at The Ohio State University Fawcett Center for Tomorrow, Columbus, Ohio.

Attest:

Robert M. Duncan
Secretary

John W. Kessler
Chairman